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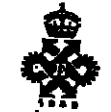
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NEWS SUMMARY

GENERAL

Artillery battle rages in Beirut

Israeli and Palestinian forces in Beirut engaged in one of the fiercest battles of the fighting yesterday. In Jerusalem, the Cabinet expressed deep concern about the stalemate in diplomatic efforts to persuade the PLO to withdraw from the capital.

The trapped guerrillas responded to heavy Israeli bombardment by launching mortar and rocket attacks on east Beirut, the first attacks on the Christian half of the city in the fighting. Back Page

Beirut prison was surrounded by armed men, apparently prisoners' relatives, who forced the release of all 188 inmates, and locked up the governor. Back Page

World Cup

Italy beat West Germany 3-1 to win the final.

Joao Havelange, re-elected president of the international football federation, criticised Spain's organisation of the World Cup. Back Page

Arms talks end

The UN special session on disarmament broke up in discord, adopting a report expressing fears about the danger of nuclear war but offering no proposals for dealing with it. Back Page

Ulster poll date

Northern Ireland voters will elect a new Assembly on October 20, the first since the collapse of the 1975 constitutional convention. Page 4

Spadolini wins

Italian Premier Giovanni Spadolini won a vote of confidence for his shaky coalition government and committed it to introducing an urgent economic package. Page 2

Gulf war claim

Iran said that, although Iraq claims to have withdrawn its troops to the border, it still held large areas of western Iran. Back Page

Tank amok

A U.S. private tank from his base in West Germany and drove it through Mannheim, causing damage worth DM 2m (\$465,000). He drowned when it plunged into the Neckar river. Back Page

Canberra home

SS Canberra, liner turned troop carrier, was welcomed by an armada of small craft and a crowd of 50,000 as it returned from the south Atlantic to Southampton. Page 3

Fighter downed

Somalia said it shot down an Ethiopian MiG-23 jet fighter attacking Galdapo, capital of the northern Mudug region. Back Page

Minister charged

Malaysian Government Minister Mokhtar Hashim was charged, with four others, with shooting dead a former speaker of a Malaysian state assembly. Back Page

Bank curb call

More Government control over the banking system, including nationalisation of the big four clearing banks, has been recommended to the Labour Party home policy committee. Back Page

Briefly

Spanish painter Joan Miro, 89, returned home after eye operations.

Two Hong Kong-Macau hydrofoil ferries collided, killing two people and injuring 75.

Nine died when a van plunged over a cliff in Sivas, east Turkey.

BUSINESS

Heseltine seeks £1bn for councils

MR MICHAEL HESELTINE, Environment Secretary, is arguing in Cabinet for at least £1bn to be added to the money available to English local authorities in 1983-84. Back Page

CEI is urging the Government not to finance public sector pay increases out of the contingency reserve. Back Page

ROYAL COLLEGE of Nursing members are unlikely to accept the Government's 7.5 per cent pay offer. Page 6

EDUCATION financing by block grant, an idea being considered by the Cabinet, would cost £2.7bn, adding 3p to the basic rate of Income Tax or 4.3 percentage points to Value Added Tax. Page 3

CAR PRODUCTION in the world's major markets will recover, but the British motor industry will not share in the benefits, says a report. Page 3

PLESSEY and BICC claim to have won over 55 per cent of all British Telecom's contracts for optical fibre systems following a new round of orders. Page 3

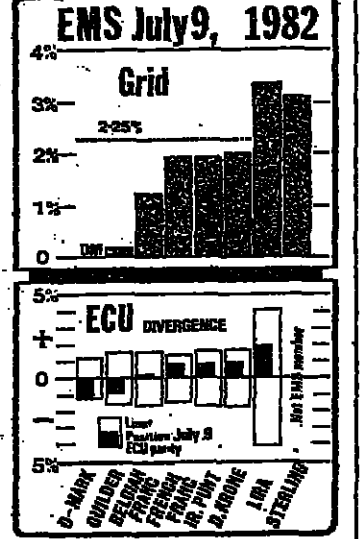
EEC has approved a £350m loan to Brazil, the largest made to a non-member, to finance the development of the Carajas iron ore mining project. Back Page

ARGENTINA has announced 30 per cent salary increases for the private sector. Page 3

MERCHANT tonnage laid up has reached a 10-year high. Page 4

GEC will pull out of its part in the rescue of AEG Telefunken, the West German electrical and electronics group, if the workforce continues its opposition to the UK company's involvement, said Lord Weinstock, GEC chief executive. Page 14

A FAIRLY quiet period for the European Monetary System enabled central banks in France and Belgium to reduce domestic interest rates. The French and Belgian francs remained well above the D-Mark. The German currency was again the weakest member of the system, slightly below the Dutch guilder, but recent experience suggests that these are the two currencies most likely to strain the upper limits of the EMS. Attention was concentrated on the dollar last week. It again touched record highs against several European currencies.



The chart shows the two constraints on the European Monetary System exchange rates. The upper grid based on the lowest currency in the system defines the cross rates from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart gives each currency's divergence from the 'central rate' (ECU) itself a basket of European currencies.

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Opec conference fails to agree on prices and production limits

BY RICHARD JOHNS, MIDDLE EAST EDITOR

THE CONFERENCE in Vienna of the Organisation of Petroleum Exporting Countries was suspended without agreement at the weekend—the first time this has happened in recent years.

The suspension will make it more difficult for Opec to defend its price structure and the \$34-a-barrel reference price for crude.

Opec has failed to agree on how to enforce a limit on collective output of 17.5m barrels per day (b/d), which is considered necessary by most members—at least for the next month or so. Disputes over individual production allocations—and a contentious issue, raised by Saudi Arabia, over the differential to be charged for premium African crudes—upset hopes for agreement.

The organisation as a whole has been forced to recognise that its first production-sharing agreement, reached only last March, has fallen apart when the oil market remains soft.

The failure to agree resulted from:

- Iran's determination to increase its exports of crude to 3m b/d as quickly as possible. It is also continuing its refusal to align its prices with the official prices of other members.
- Libya's adamancy in dismissing complaints that it was exceeding the 800,000 b/d quota it agreed to observe in March. It claims a 1.2m b/d allocation.
- Algeria, Libya and Nigeria—the three producers of high-quality, ultra-light and sulphur-free varieties—refused to agree to a rise in the differential charged for their oil. The present \$1.50 differential was set in March, but Saudi Arabia is demanding that it be raised to \$3.
- The Saudis are threatening to reduce the \$34 reference price of their Arabian light crude, the Opec market price, in retaliation.

Only twice, in the early 1960s, has an Opec conference been suspended, although others have failed to reach compromise. One experienced official described the meeting as the "most politicised ever" as a result of Iran's demand for an increased share of the market at Saudi Arabia's expense.

The general consensus was that special allowance should be made for Iran—and also Iraq, when an end to their Gulf conflict and a repair of its facilities made that possible—but any relief would have to await recovery of demand for Opec oil.

The expectation is that the conference would be resumed after the next meeting of Opec's monitoring committee, due on August 24. By then, the four-man ministerial committee and its experts will have studied the market further. The hope is that demand would have revived sufficiently to raise the production ceiling to accommodate higher output by several members.

Yet there are doubts as to whether that would be possible soon because of uncertainty

over the rate at which inventories would be run down in consumer countries. As it was, the monitoring committee last week recommended to the conference an extension of the ceiling, and the economic experts were in favour of keeping it in place throughout the third quarter of the year.

The conference was marked by Iran's particularly aggressive stance, evidently fired by the military dominance it recently achieved over Iraq. Tehran demanded that its quota be raised, at Saudi Arabia's expense, to 3m b/d, compared to 1.2m b/d set for it in March. That allocation was never accepted by Iran.

Iran's recent production—officially a military secret—is reckoned by other members to be at least 2.2m b/d. Other oil industry experts put it at as much as 2.5m-2.6m b/d, with up to 2.1m-2.3m b/d exported at prices \$3-5 per barrel less than the Opec structure price based on the \$34 reference.

There are doubts whether Iran could maintain an output of much more than 2.6m b/d until essential service or maintenance, neglected since the revolution, has been done.

Iran's hostility to Saudi Arabia could be measured by the venom shown by Mr Mohamed Gharazi, its Oil Minister, when talking to reporters yesterday. He warned of "dangerous consequences" if Iran were deprived of what

Continued on Back Page

Italian banks agree to rescue Banco Ambrosiano

BY JAMES BUXTON IN ROME

SIX ITALIAN public- and private-sector banks have agreed to make funds available to meet the needs of Banco Ambrosiano, whose chairman, Sig Roberto Calvi, was found dead hanging from Banca Popolare di Milano Banca San Carlo di Brescia, and Credito Bergamasco.

The private banks are all based, like Banco Ambrosiano, in Lombardy.

At the time of Sig Calvi's death, he having disappeared in Italy a week earlier, the Bank of Italy and the Treasury appointed three commissioners to run and investigate the affairs of Banco Ambrosiano.

Their activity has concentrated on identifying and trying to cover the overseas exposure of the bank, was to the extent of \$1.4bn and in the form of loans by Banco Ambrosiano's banking subsidiaries in Latin

America to other companies for unspecified purposes. The money to make the loans was borrowed on the Euromarket. It was a request by the Bank of Italy to explain the exposure that apparently precipitated the flight of Sig Calvi.

It now appears that the total exposure of the bank, not covered by the bank's own funds, amounts to a little less than \$1bn.

The Bank of Italy's initiative with the six banks appears to supersede a move by the Association of Italian Banks (ABI), which organised on Friday morning a meeting of about 20 banks with the commissioners of Banco Ambrosiano. These banks declared themselves willing to help in principle.

The six banks will immediately make available stand-by credit to assist Banco Ambrosiano.

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U.S. economy 'to grow 4-5%'

BY ANATOLE KALETSKY IN WASHINGTON

THE Reagan Administration is due to publish this month an official forecast for U.S. economic growth of 4 to 5 per cent annually from now until the end of 1983.

Officials who disclosed the general outline of the mid-year economic review have conceded, however, that they may be over-optimistic.

Independent projections of growth over the next 18 months are mostly in the 2 to 4 per cent range. The Organisation of Economic Co-operation and Development last week forecast growth in the U.S. of only 2.3 per cent during 1983.

Some Administration officials have suggested the mid-year forecasts are relatively bullish for political reasons—so as not to aggravate the fears of growing budget deficits in the year ahead.

The mid-year review is prepared by the President's Council of Economic Advisers and the Office of Management and the Budget.

In addition to growth estimates of between 4 and 5 per cent for the six quarters from mid-1982 to the end of 1983, it is expected to show the inflation rate at about 6.5 per cent throughout the period (as measured by the gross domestic products deflator).

Unemployment will be projected to drop from 9.5 per cent to just over 9 per cent at the end of 1982 and an average of about 8.5 per cent in 1983.

The mid-year review is required by law to help with Congressional budget planning. Normally it should be published by July 15 but this date is unlikely to be met. The forecasts, leaked over the week-end, may still be revised.

The Administration's estimates of interest rates over the next 18 months have not been

revealed yet but are believed to be in line with the projections agreed between the White House and the congressional budget committees earlier this year. These call for sharp falls late in 1983 and in 1984 but relatively modest declines before then.

Mr David Stockman, the White House Budget Director, in a magazine interview published yesterday, significantly gave late 1983 or early 1984 as the time the nation could expect to enter "a long period of prosperity with less than 5 per cent inflation, falling interest rates and declining unemployment."

He said the Administration was working on further big cuts in the budget deficit for the 1984 fiscal year but ruled out reductions in defence spending or increases in taxes to achieve this.

Insurers face \$65m air crash claims

BY JOHN MOORE, CITY CORRESPONDENT

INTERNATIONAL insurers face claims of at least \$65m (£37.66m) arising from Friday night's crash of a Pan-American Boeing 727 in New Orleans. It was one of the worst air disasters in the U.S.

Underwriters also face years of litigation as individual court awards over liability cases are untangled.

London underwriters estimated that their overall loss on the aircraft hull could be about \$7m.

Up to 13 per cent of the hull insurance is thought to be placed in London and the remainder in world markets.

Of the amount placed in London, more than \$300,000 of the risk is believed insured at Lloyd's.

By far the largest part of claims will arise from the liability cover, underwriters have assumed. At least \$600,000 per person killed on the flight, believed to be about 145, is expected to be claimed.

More than \$7m of these could come into London, with more than \$3m falling on Lloyd's.

The unknown factor in assessing claims is the extent of third party liability. The suburb of Kenner, just outside New Orleans, was badly damaged in the crash and other insurance claims are likely.

Insurance officials in London said Pan-Am would have more than adequate cover to absorb the claims which would be met eventually by underwriters.

Coal Board says pay rises will depend on productivity

By John Lloyd, Labour Editor

THE NATIONAL COAL Board will respond to the miners' pay claim by telling them that wage increases for the coming year must be based largely on productivity improvements.

This position, which the board is determined to uphold in face of the militant posture taken by the National Union of Mineworkers, is certain to lead to further loss of jobs in the industry, since the market for coal is unlikely to pick up, and stocks remain dangerously high.

Some 18,000 miners have left the industry in the past two years.

The NUM pay claim is likely to be formulated at a meeting of its executive on Thursday, following the decision of its annual conference in Liverpool last week to demand a rise of £27.20—31 per cent—in surface workers' pay, with the same flat rate increase for all other grades.

That conference made clear that the leadership saw protection of jobs, and thus militant opposition to pit closures, as even more important than wages.

The NCB response is thus bound to aggravate the strained relations between it and the NUM executive, especially Mr Arthur Scargill, the president.

However, the Board has little room for manoeuvre. It already has 81 per cent of the electricity market, and can increase that only marginally.

It has won some new customers in industry, but finds others wary of the NUM's new president, and of security of supply; and it finds it all but impossible to compete successfully in export markets against heavily subsidised Polish and other coal.

It also sees itself as hampered by the lack of dialogue between the union and itself since Mr Scargill took over in April.

Discussions on further investment broke down last month over the issue of a closure list, which Mr Scargill says exists and the NCB denies, but the NCB is desperately anxious to get round the table once more.

It believes it has more in common with Mr Scargill than has been evident, including a belief that miners must stay at the head of the

Continued on Back Page

BR may decide tomorrow to shut rail network

BY BRIAN GROOM, LABOUR STAFF

BRITISH RAIL'S chances of achieving a "considerable increase" in train drivers reporting for work this morning appeared slim last night. Without this increase the rail board may decide tomorrow to shut the network or sack all striking drivers.

Mr Ray Buckton, general chairman of the Associated Society of Locomotive Engineers and Firemen, said Aslef branch meetings throughout the country yesterday showed strong support for continuing the week-old strike over flexible rostering.

"We have not got one branch yet that has changed its mind from one of absolute solidarity with the union," he said. Most votes were unanimous.

There was little independent corroboration for Mr Buckton's claim but other Aslef officials suggested the mood was hardening for two reasons. One was anger over the sacking threat and the other was support for Aslef in weekend speeches by Mr Michael Foot, the Labour Party leader, and Mr Albert Booth, shadow transport secretary.

The party leadership's decision to back Aslef carries some risk of splitting the labour movement.

Mr Sidney Weighell, general secretary of the National Union of Railwaymen, attacked Mr Foot yesterday. "The job of the leader of the Labour Party is to look at the facts before he makes a statement."

Mr Foot, in part of a speech prepared for the Durham miners' gala on Saturday—a section he did not deliver—said the British Rail board had shown an "extraordinary desire to pick a fight."

"First it was with the NUR. Now it is with Aslef. Aslef offered a sensible way out of the problem, but the board with the Government pushing them, were adamant they would have a strike and got one."

Mr Walter Johnson, Labour MP for Derby South and a past president of the Transport Salaried Staffs Association, the white-collar rail union, said Mr Foot's comments were "totally irresponsible."

"He has not taken the trouble to get the facts. If he had, he would know that Aslef had no case to go on strike, and by his comments he is encouraging Aslef members to remain on strike, with all the damage this will do to the industry."

"I would remind him that at the last general election Labour lost every marginal seat in the commuter areas in and around London, and one of the principal reasons was the way that commuters were being messed about with their train services into London," Mr Johnson said.

Sir Peter Parker, British Rail chairman, said of Mr Foot's comments: "The British Railways Board has never needed politicians of any colour to tell it how to run a railway."

The rail board gave no indication yesterday of how many more drivers it was looking for today. However, its "considerable increase" is likely to mean many more than the 700-800 at the end of last week.

The board denied it had a figure of 5,000 in mind. It said it would take into account the level of services being operated. The week-end figures were not readily comparable with those for week-days, and those gave no easy guide to the trend. Up to 4 pm yesterday, 464 trains had been run during the day. Eastern Region ran 118, and Southern 327.

Scotland ran nine passenger and three freight trains. Western cancelled all services. By 4 pm 198 drivers (160 NUR, 138 Aslef) had been reported at work but Southern was not included in the figures.

Some 290 were expected across the network for the day and the number appears to have stabilised at roughly 4 to 4.5 per cent of those rostered for work.

It was difficult to tell whether Friday's small reversal of the slow drift back to work had continued.

British Rail suggested that a number of Aslef members at branch meetings yesterday may have wanted a delegate conference recalled.

Mr Buckton said the union's London headquarters had received some requests for a recalled conference but they came from people wanting to affirm the union's action.

"At the moment here is no necessity to recall conference unless there is a change of heart on the part of British Rail," he said.

There seems little chance of that. If insufficient drivers turn up today to induce British Rail to keep running a service and ask the Government to restore the £15m-a-week obligation grant, the board may decide tomorrow to sack all 24,000 Aslef strikers and re-employ them only if they accept flexible rostering.



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OVERSEAS NEWS

Spadolini re-establishes tenuous unity of coalition

BY JAMES BUXTON IN ROME

SIG GIOVANNI SPADOLINI, the Italian Prime Minister, succeeded this weekend in re-establishing a tenuous unity in his coalition government and committing it to the early introduction of an urgent economic package.

The vote of confidence which his Government won in the Senate on Saturday ended a 10-day political crisis which could have brought down the one-year-old administration. But trouble could break out again if the economic package is not launched by the deadline of July 31 which the Prime Minister has imposed.

The crisis was caused by a deep split between the Christian Democrats and the Socialists in the coalition over the issue of tactics in achieving a reduction in the effect of the Social Mobile wage-indexation system. But it reflected deeper divisions between the two parties on economic policy.

Sig Spadolini responded with a speech to parliament last Thursday in which he called for the commitment of his Government to an economic package to cut the exploding government deficit, and to an end to inter-party bickering as a pre-condition for his continuing in office.



Sig Spadolini

Through the speech was considered closer to the Socialists than to the Christian Democrat position—it promised action on the Social Mobile but it would be dependant on agreement with the trade unions—the Christian Democrats agreed to support the Prime Minister, on condition that the July 31 deadline be met.

The package is expected to include rises in tariffs, cuts in spending and the raising of VAT. But the crucial issue will be the implementation of Sig Spadolini's declared intention of altering the basket on which the Social Mobile index is based so that tax increases are not reflected in higher wages under the indexation system.

UN arms talks end in discord

BY OUR UNITED NATIONS CORRESPONDENT

THE UNITED NATIONS special session on disarmament has broken up in discord and frustration, unable to overcome the negative influences of the world's political situation.

The General Assembly adjourned on Saturday night after adopting a report that expressed the 157 members' "profound preoccupation" over the dangers of nuclear war, but offered no concrete proposals for dealing with it.

A draft comprehensive programme for disarmament, littered with alternative formulations and bracketed phrases indicating the areas of disagreement, was referred to the Committee on Disarmament with a request that it produce a revised text for consideration by the Assembly late next year.

The meagre results of five weeks of public debate and intense private bargaining drew criticism from Mr Ismat Kittani of Iraq, the president. "We cannot be proud of our achievements here," he said. "They were too few and too insubstantial."

Mr Kittani said much of the fault lay in the fact that the session took place during "one of the most disturbing junctures in international relations"—an allusion to the Falklands, Lebanon, Gulf and other conflicts, and East-West tensions.

He said the UN could not insulate itself from the general climate and produce miracles. He urged the international community to temper its "justified feelings of disappointment and frustration" with a rededication

to the need to prevail upon governments to follow policies that enhanced rather than threatened security.

Mr Oleg Trovanyovskiy, the Soviet representative, said the U.S. and its Nato allies, whose Bonn summit meeting coincided with the first phase of the session, were responsible for its negative outcome. For the U.S., Mr Edwin Feulner said the Communist side was to blame for the climate of mistrust. He mentioned the Soviet invasion of Afghanistan, Communist involvement in regional conflicts and subversion in Central America and Africa.

In the most outspoken criticism, Mr Natarajan Krishnan of India called the session a complete failure.

Russian pipeline pump 'more efficient'

A prototype gas turbine pump, intended for use on the controversial Siberian gas pipeline to Western Europe, ended its 200-hour endurance test at the weekend. The 25-TW pump earned high praise from Russian experts, who claimed it was more efficient than U.S.-designed pumps originally chosen for the project, according to agency reports from Moscow.

The chief designer at the Nevsky Zavod factory in Leningrad, where the pumps are being made, claimed it was "on a par with machines made under General Electric licence, as regards productivity and reliability, and even better as far as efficiency is concerned."

Russian factories have launched crash programmes to build vital components for the 4,465-KM pipeline, badly hit by U.S. sanctions. A senior Soviet commentator, Mr Vitaly Matveyev, said in the government newspaper Izvestia yesterday: "Our answer to Washington is the determination to manufacture all the necessary equipment for the pipeline."

EEC Ministers in talks on recovery

BRUSSELS—European Community Finance Ministers meet today to seek new ways to boost investment and cut the jobless queues. Mr Ivar Nørgaard, the Danish Finance Minister, will be arguing his colleagues to agree on concerted action to divert more cash into industry to nurture Europe's slow emergence from recession, diplomats said. Renter

ANC seeks support

MAPUTO—The African National Congress will ask next month's summit of the Organisation of African Unity to oppose South Africa's transfer of black tribal areas to Swaziland, the ANC General Secretary said over the weekend. South Africa has agreed in principle to cede two tracts of land to Swaziland in a deal that would make 1m blacks Swazi citizens and has sparked widespread opposition in South Africa. AP

James Buchan witnesses the bombardment of the southern suburbs

Israeli fire rains down on Beirut

ISRAELI forces on the southern and south-eastern rim of West Beirut kept up a bombardment of the southern suburbs yesterday morning, after a weekend of almost the heaviest artillery fire since the Israeli siege of Beirut four weeks ago.

From a vantage point in a seafloor block of flats at Ruche, amid the brick Louis Quinze sofas and bric-a-brac of some vanished household, I saw Israeli forces firing from the hills around Choueifat and from the shore at Khaldé, both about nine miles away.

In the space of 45 minutes, the pine-clad hills sparked with constant flashes and, seconds later, smoke and earth erupted upwards in the suburbs of Fakhani or Ramlat al-Baida.

At one point, a phosphorus shell sent up an immense cloud of ochre smoke and flame in Fakhani, the almost deserted

embassy quarter between Ramlat Al-Baida and the sea. On the seafloor, two miles from me, there is a hotel called the Summerland, where spectacular women used to laze all Sunday by the swimming pool talking of European capitals.

Yesterday, it was burning fiercely. The Israelis clearly believe that there is a Palestinian position in the garages beneath the shattered hotel. At one moment, a battery of rockets—presumably captured upwards from Khaldé and then, losing height rapidly, smashed into the spur of sand jutting out from the hotel.

During these 45 minutes, the only certain outgoing response from the city was a salvo of 12 rockets from a position several streets away from me. According to my companions, these were fired from Khaldé and most landed helplessly in the sea.

But it was clearly now prudent to leave where we were. The morning was too hazy to make out if Palestinian fire was reaching the hills.

According to the Beirut police, some 50 people were killed in the bombardments of Friday and Saturday. Correspondents who visited the three major hospitals on Saturday reported that doctors believed 515 people had been killed in West Beirut since the beginning of the invasion, and 2,200 injured.

This does not include those who do not admit themselves or those buried in buildings. These figures are higher than the Israeli claim for the entire country. Admittedly, the areas shelled yesterday morning are empty except for well-dug-in fighters and the very poor.

However, as a Palestinian doctor said last week: "I'm not doing much now, but when the

bombardment starts, the whole hospital bleeds." His estimate was 50,000 for the civilian population of these southern quarters being shelled.

The Israelis are keeping up their rather intermittent blockade, although three trucks of flour and blankets were permitted through the port on Saturday.

Relief officials say that supplies of medicine are adequate, but Israeli officers are being extremely difficult about fuel oil, without which no hospital in West Beirut can supply its generator.

As for food, this is becoming increasingly scarce despite the efforts of the Lebanese private sector. Eggs have disappeared. In the south of the town, people are going hungry—not for shortage of food, but for lack of money to pay the higher prices.

Argentine private sector gets 30% wage rises

BY JIMMY BURNS IN BUENOS AIRES

THE ARGENTINE Government over the weekend announced across-the-board salary increases for private sector employees of 30 per cent—the latest in a series of measures aimed at stimulating domestic production and pulling Argentina out of its worst recession in more than 15 years. Wage increases of between 20 and 30 per cent were recently granted to state employees.

There was no immediate reaction yesterday from the unions to the Government move. However, labour experts suggested that the increases fell short of the demands of Argentine workers and were no guarantee against industrial unrest.

Since the 1976 military coup, wages have not kept pace with the high cost of living, thanks to the monetarist policies

applied by successive economic ministers and the tight control on union activities by the military Government.

Sr Jose Maria Dagorno Pastore, the new Economy Minister, last week distanced himself from the predecessors by announcing a major reflationary package, including a 21 per cent devaluation of the peso and regulations aimed at keeping interest rates down.

But the measures have already generated a substantial price explosion which is threatening to wipe out salary increases, in real terms, before they have been formally granted. The cost of living in Argentina has risen by 43 per cent over the past six months, while the consumer price index shows an increase over the past year of 125 per cent.

French set pay guidelines

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has spelled out the basis of its income policy for the public sector during the difficult period following the ending of the prices and wages freeze on October 31.

The aim is to achieve a sharp slowing-down in wage settlements by the end of 1983 while maintaining purchasing power for those on average earnings. M Pierre Mauroy, the Prime Minister, is to meet unions on Thursday in an attempt to win their acquiescence to 18 months of wage restraint before the summer holidays get into full swing.

But the proposals he put on Friday to the civil service—where the level of settlements will be critical in determining the overall success of the policy—received a hostile reception.

Senior Socialists, however, claim that the public statements of union leaders are misleading. In support of their view the unions will accept tougher measures from a government of the Left, they point out that the wages freeze has not been met with the street demonstrations that dashed the milder incomes restraint policy of M Raymond Barre, the former Prime Minister, in 1976.

In fact, the only rowdy demonstrations so far against the prices and pay freeze have come from groups of farmers and employers in small scale companies.

M Mauroy's proposals for the civil service involve quarterly increases in line with the anticipated inflation rate. The government's aim is to bring this down to 10 per cent this year and 8 per cent in 1983 after the 14 per cent last year. Such a system would mean ending the virtually automatic indexation of wages that exists now.

Shultz to be quizzed on foreign policy

WASHINGTON—Mr George Shultz will break his self-imposed silence on foreign policy when he appears tomorrow before Senators considering his nomination as U.S. Secretary of State. He has kept his counsel since his nomination and, as he has had no job specifically devoted to foreign policy, his views are largely unknown. Mr Shultz is sure to be asked about his ties with Bettsel, the giant international construction company, of which he was president until his nomination. Renter

WORLD TRADE NEWS

Air India loan helps Lloyds Bank role in aircraft finance

BY ALAN FRIEDMAN

LOYD'S BANK International has received a mandate from Air India to manage an \$88m syndicated loan which forms part of a \$198m package for the purchase of three A-300 aircraft from Airbus Industrie.

The Lloyds success in winning the mandate is seen by some aircraft finance bankers as another example of growing competition being faced by Midland Bank, the UK designated bank agent for Airbus finance. Last February, National Westminster Bank and Bank of America organised a \$165m loan for the purchase by British Caledonian of three A-310 Airbus.

Midland's role is generally associated with the export credit side of Airbus finance and the bank maintains that it is not withdrawing from the market. On Friday Midland said: "This is a very competitive market. It is not surprising that Lloyds Bank has just done its first Airbus deal, which does not in any way alter Midland Bank's commitment to the market."

It is believed that Lloyds

Bank has offered Air India more attractive management fees than did Midland on the \$88m loan portion. Midland, however, is involved in the \$110m export credit portion.

The \$88m credit is understood to involve an interest margin of 1 per cent above the London Interbank Offered Rate (Libor) for a 10-year period. There is also a tax-sharing option for the borrower, which would provide a much lower spread over Libor.

Lloyds Bank stressed on Friday that final details of the deal had not yet been worked out. One major question is the feasibility of the tax-sharing proposal. The UK and Indian governments are still discussing the treatment of tax-sparing provisions contained in a bilateral tax treaty, which came into effect on April 1. There are also legal questions related to tax-sparing in the UK in light of pending legislation. It is not known whether a tax-sparing provision has been offered on the \$110m export credit portion, but this too would be subject to inter-governmental negotiations.

Move to improve import control systems

BY PAUL CHESRIGHT, WORLD TRADE EDITOR

TENTATIVE official steps are being taken to bring the UK system of import controls, both at the public and private level, under greater public scrutiny so that the costs and benefits of protection may be more readily assessed.

The moves are at an early stage, but reflect a general concern to come to terms with a system which has grown up haphazardly and could affect, as far as restrictions other than tariffs are concerned, over 17 per cent of British imports.

Both the Department of Trade and the National Economic Development Council are involved in a movement down parallel paths, the first examining the merits of public inquiry into demands for official protection, and the second concerned with studying economic effects of protection.

But the attitude of the Confederation of British Industry and the Trade Union Congress ranges from lukewarm approval to hostility, making up a status quo. The work on the problem of controls at this level is relevant to the debate about import safeguards both at the national and international levels.

At home, the Labour Party

has moved towards a trade policy embracing a greater degree of import restriction as a means of fostering industrial regeneration. This approach effectively breaches the generally bipartisan approach towards trade that has existed since World War II.

The Conservative Government, on the other hand, has tended to follow the traditional approach, best characterised as open trade with exceptions to cater for industries apparently unable to cope with adjustment in an open environment. Textiles is the obvious example.

At the international level, the issue of import restrictions is arousing increasing concern because of the proliferation of unofficial restraint arrangements outside the regulations of the General Agreement on Tariffs and Trade (GATT).

At the same time there is a growing debate within GATT about redefinition of the clause in the agreement permitting import restrictions provided they are universally applied. In the late 1970s, the EEC mounted a campaign to apply import safeguards selectively. The issue remains unresolved. But the terms under which

safeguards may be applied will receive closer attention as the preparatory work for the Gatt ministerial conference in November moves ahead.

Against this background, work is taking place within the Department of Trade to examine the feasibility of establishing a body like the International Trade Commission of the U.S. This is an advisory body empowered to investigate allegations that U.S. companies are injured by imports. Part of the investigation involves the holding of public hearings.

The present UK Government has already thrown out the idea of a new body, drawing on the experience of the U.S. and Australia "to study and publish the wider costs of any proposed new protectionist measure," as Mr Peter Rens, the Minister for Trade, put it in a speech last month.

This chimes in with the introduction of new EEC procedures for examining demands by member states to introduce import restrictions. These procedures also involve the holding of public hearings.

Given the new element in Government thinking about, as the jargon has it, greater "transparency" in international trade relations, it was



Lord Cockfield, Secretary of State for Trade

not surprising that Lord Cockfield, the Trade Secretary, should at last week's meeting of the NEDC generally approve the drift towards initiating studies of industries affected by protection.

The initiative for such studies came from the Consumers Association. It wants "a system to

monitor the costs and benefits of voluntary export restraints and other non-EEC arrangements to restrict imports. The aim would be to establish some concrete evidence of the effects of controls already in existence, and a perspective on whether they are worthwhile."

There is no agreement to go that far, but NEDC is now to consult those interested—the Department of Trade, the CBI, the TUC, the Consumers Association and so on—to establish whether there might not be a pilot study, perhaps embracing the consumer electronics industry.

But even a pilot study might provoke hostility. The TUC is against a case-by-case study of controls feeling that this would downgrade "forceful macro-economic arguments in favour of controls" and concerned that the Consumers Association approach overlooks the long-term benefits to wage earners of introducing selective import controls.

And the CBI, while agreeing the Consumers Association case has some merit, feels it does not deal with "the complexities of the real world." It prefers the current system, despite its imperfections.

Complaint on chemicals intensifies trade row

By Chris Sherwell in New York

HERCULES INCORPORATED, the only manufacturer of nitrocellulose in the U.S., has filed a complaint to the Department of Commerce and the International Trade Commission over the alleged dumping of industrial nitrocellulose by the French government-owned company, Societe Nationale des Poudres et Explosifs (SNPE).

Hercules argues that SNPE is selling the chemical, which is used in coating, lacquers and finishes, at less than a fair market price, and urges that anti-dumping duties be imposed.

The company estimates that it has some 70 per cent of the U.S. market, which was worth about \$70m last year. SNPE and the Japanese are its main competitors.

Hercules says that its nitrocellulose operations were last profitable in 1980 when it says SNPE began selling industrial nitrocellulose at low prices in the U.S.

The ITC now has 45 days to make a preliminary judgment of whether there is "a reasonable indication of injury" to Hercules. The Department of Commerce must judge whether any dumping has in fact occurred. Final determination of the case will then be made, probably in the autumn.

Hercules, based in Wilmington, Delaware, produces a broad range of basic chemicals, insecticides, ammonia and plastics. Total sales have stagnated because of the recession, but in 1982 are expected to match last year's \$275m.

The company's petition marks another step in the intensifying trade war between the U.S. and Western Europe in the chemicals field. This has recently involved the imposition of anti-dumping duties by the EEC Commission on imports from the U.S. of vinyl acetate monomer and styrene.

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Risk cover for China

THE U.S. Government has offered political risk insurance to American companies in China for the first time, but China will not be able to attract greater involvement until it acts to improve the investment environment, Mr Craig Malen, president of the Overseas Private Investment Corporation (Opic), said. He said that offering the insurance coverage for projects in China was an attempt to ease

the way for U.S. companies willing to do business there. Now the Chinese needed to do more to reduce difficulties foreign investors face. Opic is a U.S. Government corporation designed to encourage private sector investment in the Third World. Its main activity is in providing political risk insurance, coverage for loss of investment due to Government expropriation or war. AP-DJ

World Economic Indicators

INDUSTRIAL PRODUCTION									
	May '82	April '82	Mar '82	May '81	1975=100	% change over previous year	Index base year	1967=100	
U.S.	140.3	140.6	141.7	152.7	1975=100	-8.1	1967=100		
W Germany	117.9	116.5	117.2	114.4	1975=100	+1.1	1975=100		
France	112.5	112.5	112.3	113.5	1975=100	0.0	1975=100		
Italy	124.4	124.5	124.2	127.3	1975=100	-2.1	1975=100		
UK	104.4	103.2	104.0	100.8	1975=100	+3.4	1975=100		
Japan	149.1	148.2	149.6	145.0	1975=100	+2.8	1975=100		
	Mar '82	Feb '82	Jan '82	Mar '81	1975=100	-2.1	1975=100		
Netherlands	104.3	104.4	105.7	108.4	1975=100	-3.3	1975=100		
Belgium	106.8	112.8	120.6	110.5	1975=100		1975=100		

Source (except U.S., Japan): Eurostat

SHIPPING REPORT

Tanker market and dry cargo rates continue fall

BY ANDREW FISHER, SHIPPING CORRESPONDENT

DRY CARGO rates last week continued what shipbroking firm Denholm Coates called "their dramatic and suicidal fall." The tanker market, too, remained gloomy.

Since the end of May, the rate for coal from Hampton Roads on the U.S. east coast to Japan has collapsed from \$17.50 a ton to \$11.25 for Panamax vessels, the largest size able to negotiate the Panama canal.

For the same size of ship, the grain rate from the U.S. Gulf to continental Europe is now some \$6.50, well down on the \$11.50 a ton of early May. Time charter rates are also low.

Denholm Coates said such rates were disastrous for any owner. "They are only typical of the distress right up and down the size range." A large number of vessels, though not as much as in the tanker sector, is bound to go into lay-up.

On top of such factors as the slowdown in Russian grain imports across the Atlantic, the European steel slump, and the constant arrival of new tonnage, Denholm concluded that world trade must have suffered a sharp drop over the past three months.

P. F. Bassoe, the Norwegian shipbroker, said rates were now down to the level of 1978 for large bulk carriers. Postponements of new vessel deliveries have had little effect, apparently making up only one or two million deadweight tons out of a total bulk carrier order book exceeding 20m dwt.

As the freight market has declined, so have ship values in the sale and purchase market. A 65,000 dwt Norwegian flag Panamax ship built in 1973 would have fetched some \$10.5m on the second hand market in January; last month, it would have got only \$7m.

Taiwan scrapping up

Taiwan's shipbreaking industry produced 8,76m tons of scrap metal from the dismantling of 173 ships between July, 1981, and June, 1982. AP reports from Taipei: shipbreaking volume was up 3.24m tons, or 41 ships, from a year earlier. Large oil tankers accounted for most of the ships that were scrapped. In March-June this year, 99 ships were scrapped for a total of 4.24m tons.

Korean orders decline

Foreign ship orders received by South Korean shipyards in the first half of this year dropped 67.3 per cent from a year ago to 275,000 gross tons, AP-DJ reports from Seoul.

Arab shipping group

A number of Arab countries will set up a joint oil shipping company with an estimated freight capacity of 2.5m tons. Genesee report from Riyadh: Hussein Ibrahim Al-Wansuri, the Saudi Minister of Communications, said his country had decided to participate in the \$500m Jeddah-based venture.

Japanese to sell facsimile machines to U.S. group

BY RICHARD C. HANSON IN TOKYO

NEC, THE Japanese telecommunications and computer giant, says it has received an exceptionally large order to develop and sell facsimile machines to Federal Express, in the U.S.

The company would not reveal details of the contract. One report speculated that the order could be worth nearly \$100m (£23m). Federal Express will use the machines as part of an "electronic mail" system it plans to start in 1984.

NEC is one of the largest Japanese makers of facsimile machines. The annual growth in sales for the industry as a whole has averaged over 30 per cent in recent years. Exports from Japan last year were up 47.4 per cent to ¥22.2bn.

NEC would only say that the size of its contract with Federal Express would be the largest on record.

Iran's Metal Procurement and Distribution Committee (MPDC) to sell 210,000 tonnes of steel products at an undisclosed price for August-October shipment. Renter reports from Tokyo. Nippon Steel said this was the first steel export contract with Iran in 18 months. The contract with Iran follows the recent resumption of long-term contracts between Japanese oil importers and the National Iranian Oil Company.

Argentina has indefinitely postponed a \$200m project to expand steel-making facilities at a State-run steel mill, following economic difficulties after the recent Falklands crisis, between Britain and Argentina. The postponement, affecting an order for a hot strip mill worth about \$125m, was communicated to Japanese consortium, the Sonisa committee, organised by more than 50 Japanese concerns including Nippon Steel.

Britain 'will not share in recovery of car production'

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BRITAIN will not share in the expected recovery of car production in the world's major markets, according to Automotive Research and Management Consultants.

ARMC, based in London, predicts car output in 1984 will remain relatively unchanged at 950,000 compared with 954,550 last year, the worst year since 1957.

However, for Western Europe as a whole, car output in 1984 is expected by ARMC to be nearly 12 per cent up on last year's level, from 9.5m to 10.64m.

An even greater recovery, one of nearly 19 per cent, is forecast for North America—from 7.1m last year to 8.4m. Meanwhile, the Japanese industry should maintain steady progress from 6.97m to 7.4m.

In its quarterly International Automotive Review, ARMC, suggests that car production in Britain cannot be expected to return to 1m in the foreseeable future, unless Nissan decides to go ahead with a UK plant—which now looks unlikely.

There will be more assembly of cars, as distinct from complete production, because both Talbot and Vauxhall are bringing in kits from their continental associates for final assembly.

ARMC also state that prospects for the British commercial vehicle producers remain poor, with recovery when it comes likely to benefit the van

sector rather than heavier trucks and buses.

The review predicts that commercial vehicle output in the UK will reach 320,000 by 1984 compared with 231,000 last year—the worst since records were first kept in the current form. However, the 1984 forecast is nearly 22 per cent below the peak output of 408,500 commercial vehicles reached in 1979.

In Western Europe as a whole, commercial vehicle output should rise 12.5 per cent from last year's level to 1.48m, according to ARMC.

The North American jump is predicted at 29.2 per cent to 2.8m and Japanese output could advance 11.7 per cent to 4.7m. Of the other major European markets the forecasters suggest that West German car output, 3.57m last year, could reach 3.95m in 1984 while commercial vehicle production might go up from 319,000 to 345,000.

French car production is expected to rise from 2.8m last year to 2.85m in 1984, and commercial output from 407,500 to 440,000.

ARMC believes that Spain, along with the U.S., will show the biggest growth rate in vehicle production to 1984 with car output up from 0.855m to 1.1m and commercial production up from 132,000 to 150,000.

"International Automotive Review," quarterly, from ARMC, 67, Clerkenwell Road, London, EC1R 5BH.

Salford pioneers scheme for professors in industry

By DAVID FISHLICK, SCIENCE EDITOR

A NEW KIND of professor, who retains an executive post in industry at the same time as holding a university chair, is being established at Salford.

The new appointments will be paid for from a charitable trust called Campus, the Campaign for the Promotion of the University of Salford.

Industry has pledged more than £100,000 to Campus to help the university survive a 44 per cent grant cut—higher than any other university.

The new chairs will bring into the university a kind of academic more akin to those found in the Technische Hochschule in West Germany, said Professor John Ashworth, the vice-chancellor.

The first of the new chairs, in gas engineering, has been agreed in principle with British Gas and negotiations about others have begun. Prof Ashworth told a graduation ceremony at the university.

Prof Ashworth said the university had been unable to obtain from the University Grants Commission a "clear and consistent statement" of

the criteria they used in imposing cuts on Salford the biggest cut in any British university income.

"I am forced, therefore, to conclude that such criteria do not exist."

The university had responded by devising a new academic plan for a smaller UGC-funded university. But in parallel it had set about building a series of non-UGC funded activity.

It had more than doubled the rate at which the university was acquiring research grants and contracts from the Research Council.

Its industrial centre had doubled its cash-flow from £0.5m to £1m a year, "at a time of severe recession."

The university would probably more than double its intake of well qualified foreign students at a time when the total number of such students in British universities was declining.

"If we continue at this rate, the UGC will be funding less than half of the university's activities by 1984-85."

U.S.-Europe fight for jetliner sales intensifies

THE BATTLE for a major share in a potential multi-billion pound market for medium-range aircraft is intensifying between Europe and the U.S.

Two new aircraft—the European Airbus A-310 and the Boeing 767 from the U.S.—are both aimed at the replacement market for 200-seat aircraft.

In the next decade, and when the world economy improves sufficiently to give airlines the

profits they need to buy new aircraft, there is expected to be a market for 1,100 of the £22m jets.

British Aerospace has a vital 20 per cent stake in the Airbus and produces the wings and other items for it.

The Boeing 767 set off last week on a 30,000-mile demonstration circuit taking in several important European and Middle Eastern countries, just as the Airbus returned from a similar sales trip.

Mr Thornton Wilson, Boeing chairman, admitted the Airbus was outperforming the 767 in Europe and that was one major reason for the tour.

Boeing leads in the U.S., but Mr Wilson says he does not want to see European and U.S. airlines polarised into buying their own continents' aircraft.

Airbus claims its jet has improved on its projected fuel use by 6.5 per cent. Boeing says its own jet is 10 per cent better. The figures are of vital importance in the sales battle because fuel accounts for up to one third of operating costs.

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Canberra returns to an ecstatic welcome

By Stephanie Gray

SS CANBERRA, the luxury liner turned troop carrier and hospital ship arrived back in Southampton yesterday morning to an ecstatic welcome from a crowd estimated at more than 50,000.

An armada of small craft escorted the P & O flagship up Southampton Water to bands and bunting on the dockside. The Prince of Wales went on board the liner. Helicopters flew past in formation spreading red, white and blue smoke. Thousands of balloons were released and the crowds and soldiers sang Rule Britannia and Land of Hope and Glory.

The Royal Marines' band on board played their new tune: "The San Carlos March."

Banners bore the legends "Canberra walks on Water," "Wave your Jack, Canberra's back" and "We love White Whale," the name by which the ship has become affectionately known.

Structurally undamaged but blighted by rust stains on her white hull, the liner brought home 2,500 Marines, the P & O crew and a 78-year-old Falkland Islander on his annual visit to Britain.

Many of the troops had jumped from San Carlos Bay to take the heights around Port Stanley where they watched thousands of Argentine soldiers fleeing before the surrender. Others had been despatched to take South Georgia and Southern Thule.

They were eager to know the mood of the country and asked of the possibility of an early election. Further Navy cuts were their main worry.

If they were surprised that the Canberra had escaped damage, it was nothing to the surprise of the Argentine general who came on board at Puerto Madryn when they returned 4,200 prisoners of war.

Argentine newspapers had carried several stories of the destruction of the Canberra, one of them presenting an expert mock-up of the ship ablaze. The general wanted to see the damage.

If the Canberra, with its 20-year-old dry wood interior and aluminium superstructure had been hit, the liner would have been "a death-trap," said Executive Officer John Turner.

Passengers had sorry tales to tell of their enemy. Some soldiers had been shot by their commanding officers when attempting to surrender. Some new recruits had no idea where they were. Contrary to reports, however, they had been well fed and well equipped.

After initial terror at being captured, the prisoners had been grateful for their treatment on the ship. During air attacks they had been covered with mattresses and blankets. British soldiers had supplied blood for those who had been injured.

Now the Canberra is due for a refit which is expected to take at least three weeks, and a long battle between her owners and the Ministry of Defence on the cost of using the ship.

On Saturday HMS Glamorgan sailed into Portsmouth Harbour bearing the scars of the damage from an Exocet missile. Glamorgan was the only ship to survive an Exocet attack.

Plessey, BICC win contracts

PLESSEY and BICC claim to have won more than 55 per cent of all British Telecom's contracts for optical fibre systems following a round of orders which gives them 28 of 35 routes, worth £2m.

The contracts will require more than 8,000 km of fibre and include the world's longest mono-mode system, the 52 km route to be installed between Liverpool and Preston.

Banking licence not reissued

THE EXPECTED reissue of a banking licence to Savings and Investment Bank, Douglas, Isle of Man, did not happen at the weekend. A statement on negotiations to rescue the bank from failure is likely to be made when Tynwald meets tomorrow. Dr Edgar Mann, the Finance Board chairman, said yesterday that prolonged, difficult negotiations were continuing.

Medical market service to start

A SERVICE to provide health-care marketing information on more than 120 countries is being introduced by World Medical Markets, a product-research organisation, of Bognor Regis, West Sussex.

The computer-based service will provide information on health sector profiles, health-care projects, statistics, analysis, and health-care and pharmaceutical market forecasts.

Deciding where the cost should be imposed

Robin Pauley examines choices of block grant or rate rises to pay for education

INTRODUCTION of a separate block grant for education, now under active consideration by the Cabinet, would cost £2.7bn, leading to either 3p extra on the basic rate of income tax or 4.3 per cent on value-added tax, or an equivalent mixture of taxes and central borrowing.

The Department of Education and Science, which has floated the idea as a way of achieving convergence of local authority education spending and cutting the rates sharply and quickly, estimates that the average domestic rate bill would fall by 25 per cent if a 75 per cent education block grant were introduced.

But an analysis published today by Mr Tony Travers, of North-East London Polytechnic, points out that it cannot be guaranteed that councils will cut their rates rather than spend more on other areas, and that anyway the likely rate reduction would vary widely from zero in the Inner London Education Authority area to more than 30 per cent in education authorities such as Somerset.

If the additional grant needed to fund the idea were paid for by an increase in the basic rate of tax, all income tax-payers on the basic rate would find their tax rising by £1 for every £10 now paid.

For a family there would clearly be a net financial benefit if the cash increase in tax paid were smaller than the reduction in rates.

But unless the rate rebate system were substantially altered, many people now receiving rebates would lose them. If their tax increased they would be significantly worse off.

One attraction for the Government, long under intense pressure over commercial and industrial rates, is that there would be an overall shift of resources from individuals to businesses.

If the rate reduction brought about by increased grant were enjoyed by domestic and non-

domestic ratepayers, and the extra grant came only from income-tax, individuals would have to bear an extra burden roughly double the size of the domestic rate reduction. Business rates would fall sharply.

Mr Travers says there are three implications for other services if an education grant is introduced:

Pressure from other areas, particularly social services, for their own grant. DHSS officials admit pressure would rise for social service cuts rather than education. A social services block grant would help preserve social service spending levels.

If education block grant and general block grant each had different marginal grant rates, there would be an incentive for councils to re-define as much spending as possible under the head giving most grant.

Central services and administration are particularly susceptible to "movement" from one service to another. Auditing would have to be more like policing.

Even if block grant for education produced an advantage for ratepayers, there would be nothing to stop non-education authorities taking advantage of the lower rate bills to squeeze in extra spending.

To avoid this there would have to be more severe penalties for spending above non-education expenditure assessment levels, on a strict system of targets and penalties.

Mr Travers says that the changes implicit in an education block grant add up to a constitutional reform.

But the lengthy DES paper on the subject illustrates that this is not so although there are changes in emphasis.

POSSIBLE RATE REDUCTIONS FROM EDUCATION GRANT

Authority	Rate reduction £m	Rate reduction %
ILEA	0	0
Haringey	6.9	8.3
Sutton	8.0	20.4
Newcastle	15.2	14.8
Kirklees	14.5	28.5
Trafford	14.9	26.1
Somerset	21.3	31.1
Cumbria	20.8	26.7
Surrey	70.5	29.6

Supporters of a wholly centralised education system, on the basis that it is logically a central service anyway, complain that the DES plan is not a constitutional reform, as division of responsibility between councils and Government is not affected. Nor is distribution of local authority functions altered.

The DES argument for a grant is to assist in furthering the objectives of encouraging a more even pattern of education expenditure relative to need throughout the country; encouraging education authorities to observe Government priorities in the service; enabling the Education Secretary to promote innovations and developments in specific areas; and reflecting more clearly the partnership between central and local government embodied in the 1944 Education Act.

For direct encouragement of areas of national priority,

limited powers to pay specific grants would be needed, as there would be directional possibilities within an education grant.

The idea of convergence of expenditure throughout the country has led the National Union of Teachers to consider an education block grant favourably. The Society of Education Officers was initially in favour, though it is understood to be having a second look.

A paper for the society by London University Education Institute setting out the options concluded:

"Does the country want a system endorsing local discretion within which the totality of education expenditure may increase, but disparities may widen, or does it want a system that incorporates controls over the totality of expenditure but reduces disparities?"

A block education grant might prove to lie somewhere between these two extremes."

A paper given to the Society of Education Officers by Prof John Stewart of Birmingham University Institute of Local Government Studies says that an education block grant might be much more about limiting maximum standards than enforcing minimum standards.

His most serious objection is that the plan would weaken local accountability and the basis of the local education authority.

"The key to the complex government of education has

been that power and authority have been diffused. The answer is not to seek new comprehensive instruments of control system guided by instruments of 'minimum control and maximum impact'.

In the end the decision on an education grant is likely to be purely political.

All attempts to "do something" about the rate have so far come to naught, and Mrs Thatcher and Mr Michael Heseltine, Environment Secretary, are faced with going to the Tory Party conference in the autumn yet again with a completely empty basket.

Their only hope is to accept the education grant and announce a large cut in the (expected) level of rates.

They might do it if shuffling round the cost in bits of tax here and there and a few cosmetic changes to the borrowing requirement could lose most of the impact.

But Mrs Thatcher is known to be horrified at the prospect of having to increase taxes, having promised, and so far failed, to cut the basic rate to 25 per cent.

She must decide quickly which her Tories like less: income tax or rates.

Crystal Palace sports facelift

CRYSTAL PALACE National Sports Centre is to have a facelift costing £332,000.

Track improvements will include strengthening the foundations and drainage work. The synthetic surface laid in 1968 will be replaced. The scheme also involves an improved layout for track and field events.

The Sports Council will meet 75 per cent of the project cost. The Greater London Council will pay 25 per cent. Work will begin at the end of September for completion in June next year.

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UK NEWS

World shipping tonnage laid up rises sharply

BY ANDREW FISHER, SHIPPING CORRESPONDENT

MORE MERCHANT shipping tonnage is laid up around the world for lack of business in the present slump than at any time for four years, figures from the General Council of British Shipping show.

At the end of May, 8 per cent of the world fleet was laid up, making a total of 794 ships of 55.3m dwt. The figure rose sharply by nearly 7m dwt from the level in April. The all-time high was reached in June 1978 when some 57m dwt was laid up. The latest figure, not far short of this, represents a six-fold jump since early last year.

With the tanker market stuck firmly in a prolonged depression, it is this category of ship which dominates the lay-up figures. Large numbers of tankers have also been going to scrapyards.

The GCBS, which bases its figures on Lloyd's Monthly List of Laid-Up Vessels, says 14 per cent of the world tanker fleet

is now lying idle, totalling just over 49m dwt. This is double the figure for the end of 1981.

On the dry cargo side, where freight rates are also at rock-bottom levels, the lay-up trend has increased sharply in recent months.

Only 2 per cent of dry cargo tonnage, or 460 vessels of 6.1m dwt, was laid-up at the end of May, but this was double the January total.

Of the UK merchant fleet, 7 per cent of tonnage was laid up at the end of May, comprising 28 ships of 2.8m dwt. This was up from 25 ships of 2.1m dwt the previous month, most of the laid-up vessels being tankers.

The country with the most laid-up tonnage in May was Greece with nearly 13m dwt, or 18 per cent of its fleet. Liberia, a flag of convenience country, followed with 11.9m dwt, almost wholly in tankers. Norway was next with 11.8m dwt of idle vessels, again chiefly tankers.

IDLE WORLD TONNAGE

	(m dwt)		
	Dry cargo	Tanker	Total
Dec 31 1981	2.8	24.6	27.4
Jan 31 1982	3.0	25.9	28.9
Feb 28 1982	3.6	31.7	35.3
March 31 1982	5.0	36.4	41.4
April 30 1982	5.6	42.8	48.3
May 31 1982	6.1	49.2	55.3

Source: General Council of British Shipping

Recovery in economy 'unlikely for two years'

BY ROBIN PAULEY

THE ECONOMY has clearly bottomed out but there are no prospects of real recovery this year or next, according to a special analysis by brokers James Capel published today.

It says the Government's economic policy will have to operate on a knife-edge for the remainder of this Parliament, balancing the electoral consequences of a stringent economy against the economic consequences of any attempt at large-scale reflation.

Its attempt to bring a lower cost structure to the economy has led to a large supply side contraction. This implied that any major stimulus to demand would result in a move into substantial deficit in the current account of the balance of payments.

The key to sustained recovery was a strengthening of the supply side. This requires an increase in capital investment and therefore a cut in short-term interest rates. It would be two years, however, before the full effects were felt.

A cut in interest rates may be necessary for an increase in

investment but it is not sufficient. There is little reason to invest to expand capacity if there is no prospect of increasing demand, the report says.

This leaves the Government with a policy conundrum likely to lock the economy into low growth for the next couple of years. Without the appropriate stimulus there could be no recovery in demand and output and no rise in capital expenditure.

The Government's attempt to steer a middle course would do little to encourage growth. James Capel expects only a 0.9 per cent rise in gross domestic product this year and 1.9 per cent next year (against Treasury estimates of 1.5 per cent and 1.9 per cent).

The report says any unilateral attempt to cut UK interest rates significantly could cause a run on sterling, with possibly serious consequences for inflation.

● National Westminster Bank says in its UK economic outlook brief, or July that there is "increasing nervousness" about the strength of any upturn in the economy.

Dr David Lomax, the bank's group economic adviser, says the economy is expected to move roughly on its present course, with little evidence of any substantial upswing.

The balance of trade is deteriorating, although still healthy. Private sector investment is being reduced by corporate liquidity pressures

Prior set to announce October date for Ulster poll

NORTHERN IRELAND voters will go to the polls on October 20 to elect a new assembly—the first at Stormont since the collapse of the 1975 constitutional convention.

Mr James Prior, Secretary of State, is expected to formally announce in the House of Commons this week the date for the proportional representation elections.

Plans for the new assembly were outlined in the Government's White Paper on "rolling devolution"—the step by step attempt to transfer power to Northern Ireland politicians to replace direct rule.

However, leaders of Ulster's two main unionist parties were yesterday criticising the arrangements for the elections.

It was thought the election would have been fought on 17 constituencies as recommended by the Boundary Commission but it is now clear it will be based on the 12 Westminster seats in Northern Ireland.

North Antrim and East Antrim, the Rev Ian Paisley, who is leader of the Democratic Unionist Party, claimed the arrangement puts unionists at a disadvantage to republicans.

Mr James Molyneux, Official Unionist leader, criticised the Northern Ireland Office for "bungling" the arrangements but he made clear his party will fight the election.

The middle of the road Alliance Party will also fight the election. The Social Democratic and Labour Party, which is mainly Roman Catholic, has yet to make its position clear and Sinn Féin, the Provisional IRA's political wing, says it will contest the election but if elected its candidates will refuse to take up their seats.

Meanwhile today tens of thousands of Orangemen will be marching in Ulster to celebrate the "Twelfth of July" to mark the 292nd anniversary of the Battle of the Boyne.

Police and army chiefs also fear a stepping up of the Provisional IRA terrorism campaign and there are renewed police warnings for the police to be on the alert.

Heightened security measures were in force and a close side to the RUC's Chief Constable at the weekend said it was known the IRA were planning more "outrages."

On Friday night the RUC intercepted a car bombing mission in a luxury area of south Belfast. Army experts tried to make safe the 100 lbs of explosives packed into two beer cases but the bomb detonated, causing extensive damage to houses. The area had been evacuated and there were no injuries.

A senior RUC spokesman said it was believed the terrorists had planned to take the bomb to Belfast city centre. Two weeks ago a car bomb exploded in Belfast city centre injuring 26 people, most of them nurses.

In another incident a massive bomb in a van exploded in west Belfast.

Ambition and innovation at the BBC

Arthur Sandles hails the corporation's double anniversary and assesses its strengths and weaknesses

TODAY the BBC is to hold its service of thanksgiving and celebration at St. Paul's Cathedral in London. It is halving 60 years of domestic, and 50 years of external, broadcasting.

Some of those present may wonder whether it might also be celebrating its zenith. The tidal wave of change, political and technological, is poised to crash down on this bastion of the British way of life.

The corporation has shown its abilities to beat off such assaults in the past. But this time the odds against it look heavy. Can the BBC hold its present dominance in broadcasting within Britain, and its status as an international broadcaster, for the next 10 years—never mind the next 60?

On the domestic front, the corporation faces a growth of alternative ways to broadcast. It was able to endure the arrival of commercial television, pirate radio and, later, independent local radio. It emerged even stronger than it was before.

Now, however, there is the prospect of satellite cable, further conventional independent competition (from breakfast TV and the Fourth Channel) and increasing use of video discs and cassettes in the home.

Abroad, the gradual diminution of Britain's role over the years by several governments

may have been temporarily halted as a result of the Falklands crisis. Here again, though, new technology is arriving and other nations are spending heavily.

The BBC's strengths have been its high standards; the fears any government has of over-diversified broadcasting and its remarkable facility for long-term strategy. Its weaknesses are a fear by governments of too much power over communication getting into BBC hands, a confidence bordering on arrogance, and the increasingly pressing problem of paying for its ambitions through the sensitive means of the licence fee.

Its ability to get a sympathetic ear from government in spite of rows over political programmes (last year Ireland, this year the Falklands) was demonstrated recently by a surprisingly helpful increase in the licence fee (from £2 to £46), and by its nomination as provider of Britain's first two broad-casting channels directly from satellites.

It now faces combat against what it sees as an even bigger potential threat. The total

deregulation of cable television in Britain has the makings of a basic disruption of the present BBC/ITV relationship. The Hunt Committee will report to the Home Secretary this year on whether deregulation would be good or not.

The Corporation thinks not. "It has taken a 50-year investment in skill and dedication to create the present system of public service broadcasting, which is universally acknowledged to be a national asset," the BBC told the committee.

"It would take a much shorter time to erode the value of that national asset if the new cable services were permitted an operating philosophy made up of quick-kill methods of financial control, a cynical view of public taste and no concern for social side-effects."

The BBC urging of caution is likely to hit sympathy in Government, even if it does not on the committee. However, the corporation is already involved in experiments with subscription television through cable, in alliance with Vision-Hire at Milton Keynes. The BBC might well want Government not to jump to a decision before it is ready to jump too.

There is little doubt that the corporation's long-term strategy is to ease itself out of heavy reliance on the licence fee. It has begun to do so through a policy of much more aggressive foreign sales and more publicising. But this is chicken-feed compared to the gravy train it sees in satellite broadcasting and pay-television. The problem is to pay for massive expansion on all fronts.

Even at present levels of service and given modest inflation, the BBC might need £1bn a year by the end of the decade. Licence fees provided about £500m last year. BBC Publications produced a profit of £4.3m and BBC Enterprises sold programmes abroad for about £16m.

A subscription satellite might produce £50m a year and the opportunities in pay-TV would be vast if current BBC production and its huge stock of material were to be made globally available.

A BBC heavily funded by sales is a long way from Lord Reith's concept of the organisation which gave strength to the child whose anniversary is to be celebrated today. It would

cut the cord between the corporation and government. There is little sign of such dreams at the headquarters of the External Services at Bush House.

External Services started in late 1931, nine years after the British Broadcasting Company (as it then was) came into being. (The celebrations this week do not quite mark 50 years and 60 years.) It was known at first as the Empire Service. The first foreign language programmes, seven years later, were in Arabic. The organisation owes its peculiar separation from government, like much else, to Lord Reith.

In recent years the Foreign Office, through which the payments are made, has appeared much more eager to exercise its right to decide how much is broadcast, in what language, and to whom. Except in times of conflict, that right had been exercised in anything but an expansionist way.

The great broadcasters in the sky might be forgiven if they were to smile on the way in which Mr George Howard (the present chairman of the BBC) and Mr Alastair Milne (who is to become director-general next month) seem to be carrying on the tradition of clever handling of Government, as regards domestic services. They might, however, be wincing at the prospects for Bush House.

Gibraltar plans to tighten control on life companies

BY ERIC SHORT

THE IMPOSITION of much more stringent requirements on life companies registered in Gibraltar will be one of the main considerations in the forthcoming review of the Crown Colony's insurance legislation and supervision.

In the past year or so, several organisations wishing to market a variety of investment products in the UK have done so through a life company registered in Gibraltar. The present control on such companies is very loose compared with that on UK companies yet they have the same marketing freedom.

This has resulted in considerable criticism in the UK Press and on radio.

Mr Joe Bautista, assistant secretary (finance) in the Gibraltar administration, said the authorities had been considering changes for some time. They would be seeking advice from an experienced person who would have to come from outside Gibraltar, as resources within the administration were limited. It would bear in mind UK legislative controls which they could be adapted to local conditions.

He was unable to indicate how controls would be strengthened. Suggestions from other sources are that minimum paid-up capital would be increased from £10,000 to £100,000 and the Government would require annual rather than five-year actuarial valuations.

Mr Bautista said such changes could be imposed quickly under existing legislation.

A new banking ordinance was passed on Thursday by the House of Assembly and the authorities could now devote their attention to insurance matters, Mr Bautista said. He was grateful to the UK media for highlighting some of the aspects needing attention.

Shoe industry deliveries hold steady

DELIVERIES by the British footwear industry in the three months to the end of April showed no change compared, on a seasonally adjusted basis, with the three months to the end of January, according to figures published by the Industry Department.

Net new orders during the same period, also on a seasonally adjusted basis, were 1 per cent higher than in the previous three months. The index of output in the three months to the end of April was 6 per cent higher than in the previous three months.

Figures for hosiery and other knitted goods, including knitted fabrics, show that the volume of production in the three months to the end of April, seasonally adjusted, was 3 per cent lower than in the same period of 1981.

Norton closes British plants after heavy losses

BY MARK WEBSTER

THE U.S.-based Norton company, which makes industrial products, has announced the closure of its two UK plants as part of a consolidation of its European operations.

The two factories, in Belfast and Welwyn Garden City, are to shut down after two years of heavy losses. The bulk of their work will be transferred to plants in Italy and France.

The closures will mean the loss of 270 jobs at the Welwyn Garden City plant, which makes grinding wheels, and 150 in Belfast, which manufactures sandpaper.

"We are trying to concentrate our resources in countries where we have a leading market share," said Mrs Carol Hillman, vice-president for corporate communications. "There was a great deal of soul searching before we decided to close the UK factories, but un-

fortunately they were the ones in the deepest trouble." Mrs Hillman said the work-force at both the UK plants had tried hard to increase profitability but other European factories were bigger and more modern.

Norton will keep the sales and marketing services for its distributors in Welwyn Garden City, but will supply all the products from its European and U.S. outlets.

The Norton group is the world's biggest producer of abrasives with operations in 25 countries. It also makes diamond drill bits and downhole tools and provides drilling services to the mining industry. Its abrasive division contributed nearly 50 per cent of last year's \$95m (£54.9m) earnings on its turnover of \$1.3bn. But most of the profits came from the U.S. business while Europe as a whole was slack.

INSURANCE

London reinsurance companies' accounting attacked

BY JOHN MOORE, CITY CORRESPONDENT

THE ACCOUNTING practices of reinsurance companies operating in London are attacked in a report published today. Important aspects of the re-insurers' accounting methods are described as "a variable subjective fiction."

The report is one of the first critical studies of the financial management of London re-insurers. It was prepared by Financial Intelligence & Research, a firm of analysts.

It concludes that financial reporting methods are misleading, that the methods necessarily result in ill-informed competition and that "ill-informed competition threatens the survival of the industry."

It is certain to cause controversy in the London re-insurance community and a reappraisal of many reinsurance groups' underlying security. The report's key attack is against the way reinsurance groups account for investment income. All insurance and re-insurance groups make virtually all of their disclosed profit from investment income, the money earned on insurance and

reinsurance premiums invested by the group.

With interest rates at historically high levels most insurers are making an ultimate profit even though they may be making an underwriting loss, with claims exceeding premiums.

There has been a long-running debate about underwriting performance—the argument over whether insurers and reinsurers are writing for cash-flow purposes, ignoring the premium rates and concentrating on the level of income to be earned on invested premiums. The report says this debate is "diverting attention from the reality of underwriting performance."

It says the element of investment income to be included or excluded from the underwriting account "is assumed to be capable of isolation in all classes for all companies in order to ascertain true comparative underwriting profit or to establish economic premium rates based on technically-based underwriting."

The facts, says the report, are

rather different. Definitions of investment income can vary sharply and can often be stated in accounts without disclosure of gross investment income.

Investment income may be stated net of interest paid, net of realised gains on investments, net of realised and unrealised gains or losses, or net of foreign exchange gains or losses. The definitions can render invalid any meaningful comparison within the industry. Moreover, companies differ on where the investment income items should be stated.

Should they be credited in the class revenue accounts; or partly in the profit-and-loss account above the line; with perhaps undisclosed realised and unrealised gains and losses credited direct to reserves; or undisclosed realised or unrealised gains and losses credited direct to inner undisclosed reserves? The conclusion is that the permutations are endless.

The wide variation in accounting treatment is limited not only to investment income. There are wide differences in

the treatment of management expenses. Some companies debit to the class revenue account all of their costs including administration costs, operating costs and bad debts as "management expenses."

Others debit only a small proportion of total expenditure to the class revenue accounts. Others debit only a net figure after deducting undisclosed recoverable expenditure or undisclosed commissions and fees receivable.

Accounting treatments for foreign exchange can show little consistency. Foreign-exchange accounting by companies may operate a policy of full disclosure in both the class or revenue accounts and the profit-and-loss account. Or it may involve a complex reserving policy which could operate on a whole range of different criteria.

As for taxation the report unsurprisingly concludes that this lacks a consistent approach, with taxes being disclosed gross in either the revenue account or profit-and-loss account or

netted-off against income.

Of the reserving of future re-insurance claims within the groups the report's findings suggest that the permutations are endless and by implication almost impossible to reconcile between one company and another.

Regulations in the UK, it says, may standardise the format of presentation of reinsurers' accounts. Standardisation of definition of many important variables, however, has yet to be achieved.

The conclusion of the report, which has surveyed hundreds of reinsurers, is simple. If reinsurers and insurers are arguing for an end to senseless and irresponsible competition they should not publish meaningless data. The market needs more reliable information to assess whether competition is senseless or irresponsible.

"Reinsurance Companies in the London Market—Solvency Status and Underwriting Performance, two volumes; Financial Intelligence & Research, 49-51 The Avenue, London W13 8JR; £245.

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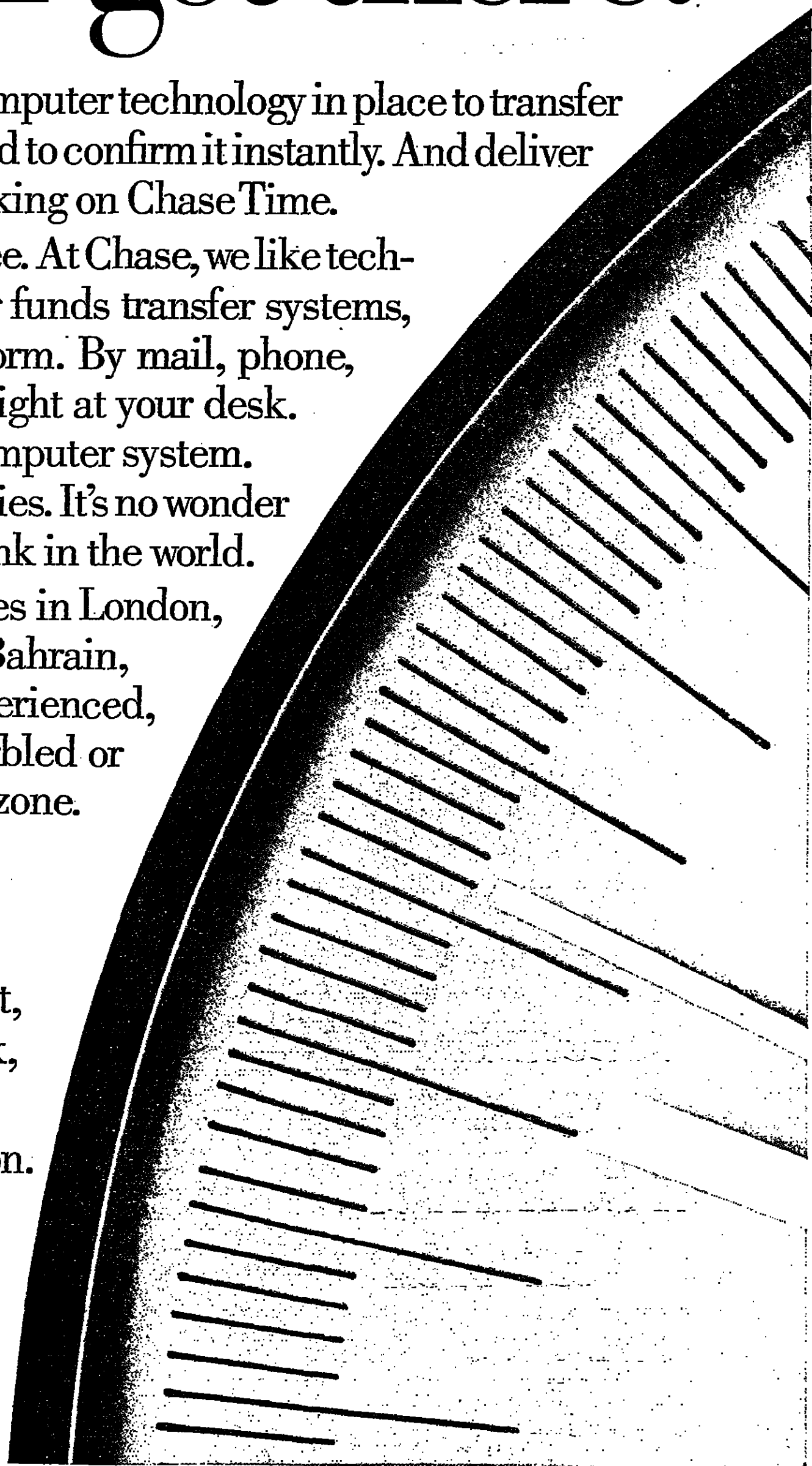
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UK NEWS—LABOUR

Nurses unlikely to give way on pay

BY BRIAN GROOM, LABOUR STAFF

THE GOVERNMENT'S slender hopes of a breakthrough in the 12-week National Health Service pay dispute rest on a meeting on Wednesday of the Royal College of Nursing's Labour Relations Committee.

Management and unions in the Nurses' and Midwives' Whitley Council meet tomorrow, but the TUC unions will walk out as soon as the 7.5 per cent pay offer is reached on the agenda.

The RCN, representing 180,000 of the 480,000 nurses, will receive the offer and decide on Wednesday whether to reject it outright or put it to the members for consultation.

The Labour Relations Committee was deeply split on whether to return to negotia-

tions at all, and there is little expectation that members will accept the offer.

Mr Trevor Clay, the RCN's new general secretary, said in a radio interview yesterday that there was more anger among nurses and other health workers over the Government's 6 to 7.5 per cent pay offers than he had ever known.

There was little support among RCN members for the view that the nurses' 7.5 per cent offer should be accepted as best they were likely to get, he said.

Many felt the varied offers to be divisive, he added. Mr Clay has indicated that nurses may not continue to insist on higher rises than those for other health service workers.

However, the prospect of the Government increasing the ancillaries' offer to match the nurses' or raising the offers in any way, appears increasingly remote.

Mr Norman Fowler, Social Services Secretary, emphasised in two statements at the weekend that the offers were "final". There was room for negotiation, he said, but only on the shape of the offers put forward by management within the basic figure for each group.

"The Government has shown flexibility. The TUC has not moved one jot from the 12 per cent pay claim which was formulated six months ago, and is out of touch not only with what the country can afford but with what other workers have agreed to accept," Mr Fowler said yesterday.

About 8m people had reached pay settlements this year, and the average increase was 7 per cent.

With the Government taking a tougher line, the TUC unions may exert fresh pressure to avoid losing momentum.

Three days of action start on Monday, but a difference of interpretation has emerged.

The National Union of Public Employees calls on members inside and outside the NHS for a three-day strike, while the Confederation of Health Service Employees envisages three days' intensified industrial action, perhaps with a strike on one day.

Liverpool dockers vote to end strike

By Our Labour Staff

MERSEY dockers yesterday decided to end the unofficial strike which has halted most cargo-handling at the port of Liverpool since last Thursday. About 1,000 of them gathered at a mass meeting in Liverpool Boxing Stadium and voted overwhelmingly in favour of their shop stewards' recommendation to return to work.

The position remains confused however. The 250 dockers employed by the Mersey Docks and Harbour Company at Birkenhead, who are at the centre of the dispute, have still to decide at their own dockgate meeting this morning whether to return. If they refuse, the dockers employed at Liverpool may refuse to handle any work, which would have been done at Birkenhead.

Forum set up for managers

By Our Labour Staff

THREE politically unaffiliated TUC unions yesterday announced the formation of a forum to promote the interests of managerial and professional staff.

They are the British Association of Colliery Management, the British Air Line Pilots' Association, and the Engineers' and Managers' Association. Their forum is the Council of Managerial, Professional and Allied Staffs, representing 60,000 people.

Yorks loudspeaker factory to shut

RANK organisation is to close the Wharfedale hi-fi loudspeaker factory in Yorkshire with the loss of 350 jobs. It was announced at the weekend. The company blamed the recession. A drop in UK and overseas sales of its speakers had led to substantial losses.

David Goodhart considers the prospect of another Underground strike

Search for Tube cost-savings

LONDON commuters face the prospect of a renewed Underground railway strike by mid-August if the joint working party of London Transport (LT) and the transport unions, which is to go into action today, cannot find a cost-saving alternative to cuts in services.

After two weeks of Tube stoppages at the end of last month which coincided for two days with the shutdown of British Rail, LT agreed to suspend the introduction of its reduced services for the four-week duration of the working party.

The Underground rail unions—the National Union of Railworkers (NUR) (with 14,000 personnel involved), the train drivers' union Aslef (2,000) and the Transport Salaried Staffs Association (TSSA) (4,000)—simultaneously agreed to suspend industrial action over the apparently minor issue of a cut in Tube services which would save £7m a year.

Mr Andy Dodds, assistant general secretary of the NUR, is convinced that the Government was, for once, leaning on LT to compromise. "The Government is always very sensitive to the feelings of the London commuter and was terrified by the possibility of a joint rail and Tube strike closing down the capital completely for months," he said.

It is true that some LT

executives were keen to push on with the reduced services. They have been postponed four times since their original implementation date of last March, when tube fares were doubled after the Law Lords ruling against the GLC's cheaper fares.

With the NUR on the run after its rail strike fiasco, and Aslef and TSSA less enthusiastic about strike action, normally accommodating LT executives felt it was time to assert "a management's right to manage". After a minor skirmish with the unions, the timetables would have been accepted, they believed.

LT still wants bus and tube services reduced by about 10 per cent, now that its GLC annual grant has been cut from £144m to £82m, the number of passengers has declined by 11 per cent since the fares doubled, and in view of the decline of 113m in the number of passengers over the past decade. On the Underground, that would mean a 15 per cent cut in peak-hour trains—the issue which provoked the dispute last month—and further cuts in off-peak and weekend services from December.

The peak-hour cuts would mean 430 trains rather than the present 480, but LT says waiting in the city centre would increase by only half a minute. LT also says that recruitment having been frozen since

November, the new timetables would bring services into line with staff levels.

Industrial relations on LT are normally good. Sir Peter Masefield, the LT chairman, last week commended the Underground unions for helping to achieve a 7 per cent improvement in productivity over the past two years. Longer-term changes, such as one-man operation of trains, have been accepted in principle by the unions, although there is haggling over extra payments.

The outcry over such small cuts is partly due to the feeling that Lord Denning's cuts should not be allowed to override the plans of a Labour GLC, but also to the fear that this is just the first part of a long-term rundown. As Mr Dodds says: "If they are only saving £7m a year from the new tube timetables, and last month's strike has already cost them £6m, there must be something else behind it."

Some tube workers fear extensive closures of station and loss of jobs, and dislike the work schedules which would accompany the new timetables. The annual pay rise offer of 5 per cent has been rejected and a resolution on pay may have to await the outcome of the rail dispute. But, despite those grievances, it is not certain that a strike

call in August would be supported. The issue seems abstract to some tube workers and there was considerable dissatisfaction over the confusion and lack of communication during the June strike.

Dr Tony Ridley, managing director of the Underground, says that LT still believes service cuts to be necessary, but is not entering the working party with a closed mind. The only alternative way to cut costs being promoted by the unions is more enthusiastic marketing. If that were not enough and the new timetables were to be reimposed, Aslef and the NUR would return to the strike action to which they are committed.

A legislative solution to London's transport problems, which both sides see as the only long-term solution, might yet save the working party from deadlock. At a "Save Public Transport" rally in London at the weekend, Mr Ken Livingstone, leader of the GLC, said he was optimistic that a scaled-down cheap fares policy might be possible next spring. After talks with Mr David Howell, the Transport Minister, he said that a cut of 15 to 30 per cent in fares might be accepted. Mr Howell has also agreed to the leader's surprise proposal to freeze fares until the end of next year.

BUSINESSMAN'S DIARY
UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
July 13-15	Environmental Engineering Today International Exhibition and Symposium—SEECO (0763 71209)	Wembley Conference Centre, Earls Court
July 13-16	The Royal Tourist (01-571 8141)	Olympia Exhibition Centre, Harrogate
July 14-31	International Dental Exhibition—EXPONENT (01-935 8200)	Met Exbn Hall, Brighton
July 19-23	Harrogate Gift Fair (0223 887153)	Met Exbn Hall, Brighton
July 25-30	World Congress and Exhibition for Ultrasound in Medicine and Biology (01-498 6863)	Met Exbn Hall, Brighton
Aug. 8-13	International Gifts Fair (01-555 9201)	Met Exbn Hall, Brighton
Aug. 12-15	Wine and Beer Festival (01-775 1256)	Earls Court
Aug. 20-30	Motor Cycle Show (01-488 1200)	Olympia, Farnborough
Sept. 5-8	International Hardware Trades Fair (01-443 8040)	NEC, Birmingham
Sept. 6-12	International Air Show (01-839 3331)	Harrogate
Sept. 7-10	Label, Labelling, Marking and Identification Industry Exhibition—LABELLEX (01-467 7728)	Wembley Conference Centre, Harrogate
Sept. 7-10	International Carpet Fair (021-705 6707)	Harrogate
Sept. 12-15	MAB International Menswear Fair (0727 63213)	Wembley Conference Centre, Harrogate
Sept. 14-16	Coil Winding International '82 (0452 891399)	Harrogate
Sept. 21-23	Harrogate Fashion Fair (01-837 2400)	Scarborough
Sept. 21-23	Environmental Health Exhibition and Congress (01-637 2400)	

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
July 21-24	Security Asia Exhibition (0483 89085)	Hong Kong
July 31-Aug 3	Hamburg Trade Days (0202 732648)	Hamburg
Aug. 11-15	International Trade Fair for Hotels, Restaurants, Catering and Food—HOTELRES (01-681 7688)	Bangkok
Aug. 18-21	Business Equipment and Computer Exhibition—COMEX (0483 8808)	Hong Kong
Aug. 19-21	International Electronic Packaging and Production Equipment Exhibition—INTERNEPCON (0483 38085)	Singapore
Aug. 27-29	International Men's Wear and International Jeans Fair (01-730 4645)	Colombo
Aug. 30-31	Fashion Samples Fair—INTERCIFIC (01-749 3661)	Berlin
Sept. 2-7	Indro-Perfumery Exhibition (01-486 1951)	Utrecht
Sept. 4-7	Women's Ready-to-Wear Clothing Show (Paris) (1) 268-0840	Paris

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
July 12-13	FT Conference: Business reorganisation—a balancing of interests (01-621 1355)	Inter-Continental Hotel, W1
July 13	Industrial Relations Services: Self-certification, sick pay and sickness benefit (01-823 4751)	Lords Conference Ctre, NWS
July 14	Oyez Direct: Labour Organisations and the New Law (01-242 2481)	Carlton Tower Hotel, SW1
July 15	The Henley Centre for Forecasting: International business prospects (01-383 9961)	London Press Centre, EC4
July 15	American Chamber of Commerce: The Role of the EEC Institutions and the Major Current Issues Affecting Business (01-730 3176)	Hyde Park Hotel, SW1
July 15	Focus: Understand Finance Workshop for Managers (0273 500795)	London Metropole Hotel
July 19-20	IARC: Power and Political Behaviours in Organisations (01-486 6106)	Great Western Hotel, W2
July 27-28	MSS: Finance for the Non-Financial Director (0903 24755)	Worthing
Aug. 23-27	Management Training Consultants: Techniques of supervisory and management training for trainers (0533 27062)	Leicester
Aug. 25	Oyez/IBC: Deep water pipeline technology (01-242 2481)	Norway
Aug. 30-Sept 1	Management Centre Europe: Developing high performance teams (02 213 910)	Brussels
Aug. 31-Sept 2	FT Conference: Aerospace enters a new era (01-621 1355)	Grosvenor House, W1
Sept. 6-8	Frost and Sullivan: Data communications: advanced concepts and systems (01-486 8377)	Mount Royal Hotel, London

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

WORLD FINANCIAL FUTURES
London—13, 14 and 15 September

This World Financial Futures meeting has been arranged to precede the opening of the London International Financial Futures Exchange. It comprises two major events, an international two-day conference, preceded by a one-day training seminar. The conference will analyse developments in financial futures markets worldwide and will focus on the views of the regulators and financial and corporate users. The seminar will provide practical assessment of hedging, arbitrage and trading techniques.

The speakers include: Michael Jenkins, Chief Executive, LIFFE; Geoffrey Gray, Senior Treasury Associate, Occidental Financial Services Inc.; Leo Melamed, Special Counsel to the Board, Chicago Mercantile Exchange; Robert McKnew, Senior Vice-President, Corporate Treasury Division, Continental Bank; Commissioner Susan M. Phillips, CFTC; and J. Barend Packham, Vice-President and Executive Treasurer, United Brands.

UNIT TRUSTS—THE WAY AHEAD
London—13 October 1982

Co-sponsored by Money Management and the Unit Trust Association this one-day conference will assess worldwide investment possibilities, with special reference to the use of unit trusts. It will be of particular value to financial advisors, insurance brokers as well as unit trust fund managers. Under the chairmanship of Mr Mark St Giles, Chairman of the Unit Trust Association, and Mr P. J. Manser, Managing Director of Sars & Phipps Group Limited, the high level panel of speakers will include: Mr Mark Weinberg, Deputy Chairman and Joint Managing Director, Hambro Life Assurance plc; Mr G. T. Pepper, Joint Senior Partner, W. Greenwell & Co.; Mr Vincent Dugdale, Editor of "Financial World Tonight" and "Money Box," B.B.C.; and Mr T. P. F. Miller, Marketing Director, Framlington Unit Management Ltd.

All enquiries should be addressed to:
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Owning a large piece of land in America is possibly the most important decision you will ever make. Not only will you enjoy the rare privilege and pleasure of owning sizable ranchland today, it can remain a private corner of America in the future history of your family. Forbes Wagon Creek Ranch is offering just 404 people the unusual opportunity to purchase a sizable spread of land right next to its gigantic Forbes Trinchera Ranch in southern Colorado.

Minimum-size family ranches are 40 acres, and vary up to 74 acres, with prices starting at \$25,000. Down payment is as low as 1% with monthly payments of \$250 including interest at 9%.

Here in the foothills of the magnificent Rocky Mountains, with restricted access to more than 17,000 acres (over 26 square miles), you can hunt deer, elk, grouse, and all kinds of wild game in season. Or you can sit cross country, fish for trout, ride horseback, or just enjoy the breathtaking dawns, sunsets, and the changing seasons in the shadow of one of Colorado's highest peaks, Mount Blanca.

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Crédit Lyonnais

Goldman Sachs International Corp.
Kreditbank International Group
Merrill Lynch International & Co.

Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale
Yamaichi International (Nederland) N.V.

July, 1982

BBC 1

6.40 am Open University (UHF only). 10.55 Cricket Test: The Cornhill Insurance Test Series, England v India from the Oval. 1.05 pm News After Noon. 1.32 Regional News for England (except London). London and SE: Financial Report. 1.55 Postman Pat. 3.40 Yours Songs of Praise. Choice. 4.18 Regional News for England (except London). 4.30 Play School. 4.45 The Space Sentinel. 5.55 Newsround. 6.10 Blue Peter. Flies the World: Japan. 6.40 Evening News. 6.50 Regional News Magazine. 6.55 Nationwide. 7.00 Xmas. 7.10 Doctor Who and the Monsters. The Ice Warriors. 8.10 Panorama. 9.00 News. 9.25 A Celebration of 60 Years. Dinner with Auntie. The Variety Club of Great Britain recognises 60 years of public service in Radio and Television by the BBC. Live from the Dorchester Hotel in London. 10.00 The Monday Film "High Plains Drifter", starring Clint Eastwood and Vera Bloom. 11.30 News Headlines. 11.40 Taking the Strain.

All IBA Regions as London except at the following times:

ANGLIA

9.35 am Cartoon Time. 9.45 International News. 10.15 Chiles. 11.10 News. 11.20 Country Roads. 11.50 World Watch. 1.20 pm Anglia News. 5.15 Different Strokes. 6.00 News. 6.15 The Great Debate. 6.30 Lookaround News. 6.35 Campaign. 6.30 Try for Ten. 10.30 Thiller. 11.30 News Summary. 11.40 Taking the Strain.

BORDER

9.30 am History of the Motor Car. 9.55 Vicky the Viking. 10.15 The Great Debate. 10.40 News. 1.20 pm Anglia News. 1.30 The Great Debate. 1.40 Lookaround News. 6.15 Campaign. 6.30 Try for Ten. 10.30 Thiller. 11.30 News Summary. 11.40 Taking the Strain.

CENTRAL

9.55 am It's a Musical World. 10.45 Beyond Westworld. 11.35 Scenary. 1.20 pm Central News. 2.30 Palmers. 3.00 Central News. 10.20 News. 11.00 Central News. 11.05 Lou Grant. 12.05 am Close. 1.00 News.

CHANNEL

1.20 pm Channel News. 2.30 The Monday Movie: "Moment of Danger". 5.15 News. 6.00 News. 6.30 Happy Days. 8.00 Lou.

(S) Stereo broadcast (when broadcast on air)

RADIO 1

5.00 am A Radio 2. 7.00 Steve Wright. 9.00 Simon Bates. 11.30 Dave Lee Travis including 12.30 pm News. 2.00 Paul Sumner. 4.30 Peter Powell including 5.30 News. 7.00 Scary Ann. 8.00 Richard Skinner. 10.00 John Peel (S).

RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Hunniford (S). 2.00 pm Ed Stewart (S). 4.00 David Hemmick (S). 5.00 News. 6.00 John Dunn (S). 8.00 Folk on 2 (S). 9.00 Humphrey Lytton (S). 9.55 Sports.

COMPANY NOTICES

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN NIPPON SHEET GLASS CO., LTD.

Further to our notice of March 18, 1982, EDR holders are informed that Nippon Sheet Glass Co., Ltd. has paid a dividend to holders of record March 31, 1982. The cash dividend payable is Yen 5 per Common Stock of Yen 50.00 per share. Pursuant to Condition 4 of the Terms and Conditions the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars. EDR holders may now present Coupon No. 1 for payment to the undermentioned agents.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary or the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A. R. of Egypt
Australia
Belgium
Brazil
Canada
Czechoslovakia
Denmark
France
Germany
Greece
Hong Kong
Hungary
India
Indonesia
Italy
Japan
Korea
Luxembourg
Malaysia
Netherlands
New Zealand
Norway
Peru
Portugal
Singapore
Spain
Sweden
Switzerland
Taiwan
Thailand
United Kingdom
U.S. of America
Zambia

Falling receipt of a valid affidavit Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends unclaimed after October 31, 1982. Amounts payable in respect of current dividends.

Group No. 1
denomination
10,000 shares
Gross Dividend
\$97.71
Dividend payable
\$82.25
Less 15% withholding tax
\$12.75
Net Dividend
\$69.50

Further to the notice of March 18, 1982, EDR holders are informed that the shares of Nippon Sheet Glass Co., Ltd. are now available for delivery and should be claimed by new shareholders as soon as possible. EDR holders should be aware that only by presenting Coupon No. 2 to the Depositary or the Agent will they be able to present coupons making-up an Authorized Denomination of 1,000 shares, therefore any EDR holder not able to present coupons making-up an Authorized Denomination will receive the net proceeds of the sale of their shares and in United States Dollars pursuant to Condition 5 of their Terms and Conditions.

Agents:
Citibank (Luxembourg) S.A.
16 Avenue Marie Theres
July 12, 1982

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) IN AJINOMOTO CO., INC.

Further to our notice of March 18, 1982, EDR holders are informed that Ajinomoto Co., Inc. has paid a dividend to holders of record March 31, 1982. The cash dividend payable is Yen 5 per Common Stock of Yen 50.00 per share. Pursuant to Condition 4 of the Terms and Conditions the Depositary has converted the net amount, after deduction of Japanese withholding taxes, into United States Dollars. EDR holders may now present Coupon No. 2 for payment to the undermentioned agents.

Payment of the dividend with a 15% withholding tax is subject to receipt by the Depositary or the Agent of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving the benefit of the reduced withholding rate. Countries currently having such arrangements are as follows:

A. R. of Egypt
Australia
Belgium
Brazil
Canada
Czechoslovakia
Denmark
France
Germany
Greece
Hong Kong
Hungary
India
Indonesia
Italy
Japan
Korea
Luxembourg
Malaysia
Netherlands
New Zealand
Norway
Peru
Portugal
Singapore
Spain
Sweden
Switzerland
Taiwan
Thailand
United Kingdom
U.S. of America
Zambia

Falling receipt of a valid affidavit Japanese withholding tax will be deducted at the rate of 20% on the gross dividend payable. The full rate of 20% will also be applied to any dividends unclaimed after October 31, 1982. Amounts payable in respect of current dividends.

Coupon No. 2
denomination
10,000 shares
Gross Dividend
\$198.07
Dividend payable
\$168.75
Less 15% withholding tax
\$25.13
Net Dividend
\$143.62

Agents:
Citibank (Luxembourg) S.A.
16 Avenue Marie Theres
July 12, 1982

NOTICE OF RATE OF INTEREST ON EUROPEAN DEPOSITARY RECEIPTS

USERS OF EUROPEAN DEPOSITARY RECEIPTS (EDRs) are advised that the rate of interest on EDRs is 10% per annum, payable quarterly in arrears on the 1st day of January, April, July and October. The rate of interest on EDRs is 10% per annum, payable quarterly in arrears on the 1st day of January, April, July and October. The rate of interest on EDRs is 10% per annum, payable quarterly in arrears on the 1st day of January, April, July and October.

Agents:
Citibank (Luxembourg) S.A.
16 Avenue Marie Theres
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TELEVISION

Tonight's Choice

While the anniversary itself may be of some interest it is difficult to show excitement over today's BBC celebrations of 60 years in the broadcasting business. There is an hour and 20 minutes of radio live from St Paul's Cathedral in the afternoon and 45 minutes of television from dinner tables at the Dorchester. Neither are likely to prove the high spots of the day.

Sample instead the talents of the late Arthur Lowe as the pompous mathematics master in a new comedy series A. J. Wentworth BT on ITV. In the tone of sadness after his death it is too easy to over-estimate Lowe as a comedy player. His success was, in fact, in his casting.

Unlike the Falklands, the Lebanon crisis is getting the full television treatment. Tonight's World In Action takes us to Beirut and, in sharp contrast to an English boys' school in the Forties, gives us Beirut in its bloody present.

In fact Monday is usually an excellent day for radio. Start the Week is a tempting reason to delay departing for the office and PM (why can't television do an early evening news like this?) an excellent reason for skipping off home early. Stick with Radio Four all evening and you will not go far wrong.

ARTHUR SANDLES

BBC 2

6.40 am Open University. 10.30 Play School. 1.35 pm Cricket: Third Test—England v India. 6.25 The Great Blizzard of 1861. 6.55 Six Fifty-Five Special. 7.20 News Summary. 7.25 Golf: The Open.

6.40 am Open University. 10.30 Play School. 1.35 pm Cricket: Third Test—England v India. 6.25 The Great Blizzard of 1861. 6.55 Six Fifty-Five Special. 7.20 News Summary. 7.25 Golf: The Open.

LONDON

9.30 am Sport Rally. 9.50 Inside the Golden Gate. 10.45 Crazy World of Sport. 11.10 Little House on the Prairie. 12.00 Cockleshell Bay. 12.10 pm Rain-bow. 12.30 Under Fives. 1.00 News with Peter Sissons, plus FT Index. 1.20 Thames News with Robin Houston. 1.30 Van der Valk. 2.00 Foster. Joanna Dunham in "Dead on Arrival". 2.30 Monday Matinee: Diana Rigg in "In This House of Brede". 4.15 Dr Snuggles. 4.20 The Scooty Show presented by Matthew Corbett. 4.45 Watch All Night. 5.15 The Electric Theatre Show.

5.45 News. 6.00 Thames News. 6.20 Help! 6.30 Mr Merlin. 7.00 The Krypton Factor. 7.30 Coronation Street. 8.00 A. J. Wentworth, BA. Arthur Lowe, Harry Andrews in "A Day in the Life of...".

8.30 World in Action. 9.00 Quincy. Jack Klugman in "New Blood". 10.00 News followed by Thames News Headlines. 10.30 Hlt. 10.45 am Sit Up and Listen with Lord Sainsbury.

† Indicates programme in black and white

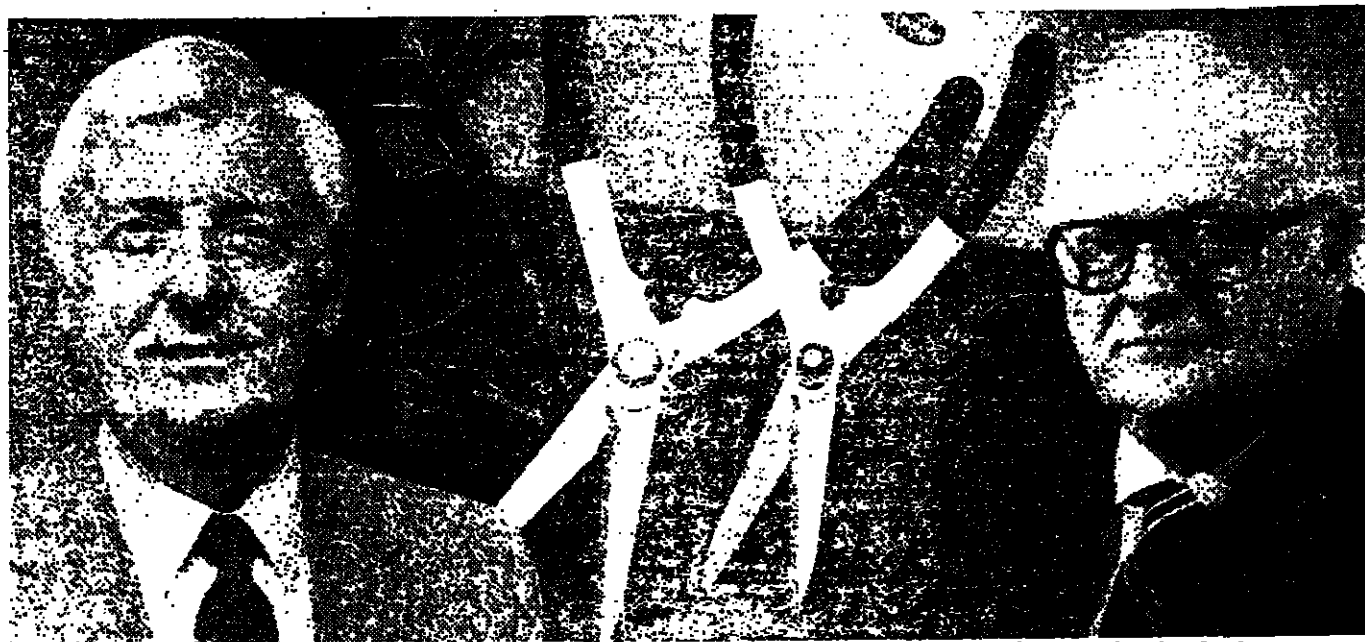
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9.30 am The Good Word. 9.25 News. 9.30 News. 9.35 Golfing News. 10.00 News. 10.05 News. 10.10 News. 10.15 News. 10.20 News. 10.25 News. 10.30 News. 10.35 News. 10.40 News. 10.45 News. 10.50 News. 10.55 News. 11.00 News. 11.05 News. 11.10 News. 11.15 News. 11.20 News. 11.25 News. 11.30 News. 11.35 News. 11.40 News. 11.45 News. 11.50 News. 11.55 News. 12.00 News. 12.05 News. 12.10 News. 12.15 News. 12.20 News. 12.25 News. 12.30 News. 12.35 News. 12.40 News. 12.45 News. 12.50 News. 12.55 News. 1.00 News. 1.05 News. 1.10 News. 1.15 News. 1.20 News. 1.25 News. 1.30 News. 1.35 News. 1.40 News. 1.45 News. 1.50 News. 1.55 News. 2.00 News. 2.05 News. 2.10 News. 2.15 News. 2.20 News. 2.25 News. 2.30 News. 2.35 News. 2.40 News. 2.45 News. 2.50 News. 2.55 News. 3.00 News. 3.05 News. 3.10 News. 3.15 News. 3.20 News. 3.25 News. 3.30 News. 3.35 News. 3.40 News. 3.45 News. 3.50 News. 3.55 News. 4.00 News. 4.05 News. 4.10 News. 4.15 News. 4.20 News. 4.25 News. 4.30 News. 4.35 News. 4.40 News. 4.45 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MANAGEMENT

How Wilkinson Sword sharpened its thrust

BY DUNCAN CAMPBELL-SMITH



Sharp minds in tandem at Allegheny International and Wilkinson Sword: Robert Buckley (right) and Christopher Lewinton

IT TAKES an unusually confident chief executive to treat future growth as a management option. But that is exactly the approach of Allegheny International's Robert Buckley.

He has summoned the top executives of the diversified U.S. manufacturer—and parent of Britain's Wilkinson Sword—for a special two-day meeting at the end of the month solely to decide just how big they want their company to be.

Nothing better illustrates the remarkable management style that characterises the Allegheny group. It suggests, too, a degree of planning and resolution not always associated with Wilkinson Sword in its last years of independence (as Wilkinson Match) before September 1980.

In the late 1970s, when the idea of the acquisition was first mooted, the management differences between Allegheny and Wilkinson seemed only too evident. But this was only a small part of the story.

By the time the union was finally consummated, big changes were already under way in the British company. As a result, Wilkinson has lived up to the part assigned it in 1980 by its American parent—and in some respects has gone beyond it—that is to play a more central role in Allegheny's future.

Buckley, Allegheny's appointed executive chairman, thinks that the future is more likely to entail a modest doubling of total group sales to \$8bn by 1987. That means a 7 per cent real annual growth rate assuming 6 per cent inflation for the period.

Amazed

"That's as measured by the GNP deflator in the U.S.," explains the chairman. "If inflation's higher than 6 per cent, I will really be amazed."

Buckley gives the powerful impression of a man seldom amazed and never pleased to be so. Surprises should be restricted to the concert hall—he is president of the Pittsburgh Symphony Society, "my beloved orchestra"—but kept clear of the boardroom.

Firm management, as it were, should kill all known surprises. You must make the decision: making it is more important than getting it 100 per cent right.

Buckley himself could fairly

be described as having made and implemented one of the more celebrated decisions of the recent U.S. industrial scene.

He took charge of the largest speciality manufacturer in the whole U.S. steel industry in 1972—and put forward a strategic plan three years later to relocate Allegheny Ludlum, as it was then, outside the steel industry altogether.

Buckley stuck to this aim through a tumultuous five years, acquiring a succession of major companies. Then, in a \$195m deal in 1980, he finally sold off the steel business itself. Founded originally in 1854 and by 1980 still the second largest speciality steel producer in the world after Nippon Steel, the division at the end was accounting for only a quarter of Allegheny's gross revenues and as little of its earnings.

In acquiring Wilkinson Sword, Allegheny and Robert Buckley embraced a company which had attempted in its own, rather smaller, way to effect a similar transformation.

Over the 1977-80 period, however, it had become increasingly obvious that Wilkinson Sword had run into serious management problems in the aftermath of its 1973 merger with British Match Corporation. (It was actually British Match which launched the merger

with a \$19m bid; the resulting conglomerate was Wilkinson Match, now renamed Sword.) The relevance of the 1977-80 years is that Allegheny's final acquisition push in 1980 concluded a long and complicated story—now brusquely but not unkindly dismissed by Buckley as three years of "irrelevant bickering."

The style and direction of Wilkinson's management had more than once over this period been the target of public criticism—and most notably of some barbed, Partisan shots from a departing Denys Randolph who had been sacked as chairman by his fellow directors in September 1979.

"I have believed for some time," said Randolph that September, when Allegheny still held only a 44 per cent stake, "that there is a basic weakness in management."

The man from Pittsburgh has always agreed with this verdict. "Wilkinson was suffering from too many management people getting in on the act," says Buckley today. "There was a tendency for senior managers to second-guess themselves and lose their confidence when the going got tough."

"I hate to say this because it's so often said of the British. But people in the company were talking it to death."

Lewinton—ran Wilkinson's U.S. subsidiary from 1960 to 1971 and there lingers about him the unmistakable aura of a business carnivore, American

A good start had been made in 1980 even before the corporate wedding. "We looked at their information and accounting procedures and 70-80 per cent of them stayed unchanged," says the Allegheny chairman. Adjusting the new subsidiary to its U.S. parent group was "almost a non-event—integration nowadays is so disciplined by the computer."

After the wedding, the plan went ahead in earnest. Lewinton describes it as, essentially, "a programme to shrink down Wilkinson Sword into its best producing units, to trim all its product lines and to reassess and consolidate its international position."

In its razor operations, for example, Wilkinson found itself coping with no less than 140 product variations from different colours of packaging to different model designs. This was cut to fewer than 60.

Similarly, Wilkinson's entire Shears line of garden tools was redesigned, half the variations on basic models of its pruners were eliminated.

Buckley insists that Allegheny had little to teach Wilkinson about consumer product manufacturing and marketing—quite the opposite, indeed.

But if the U.S. parent's influence was minimal, the plan bears a striking resemblance to past Allegheny practices.

Buckley says he likes to see no more than six levels of management between himself and the fellow on the shopfloor in any Allegheny operation. In 1980, Wilkinson had 21 levels in some areas and an average of about 11, Lewinton says he had already planned to change this; today, there are six levels in the British subsidiary.

Redundancies throughout Wilkinson's global operations have been swiftly implemented: 3,000 in 1980-81, 85 per cent of them outside the UK. "Fewer and better people is what we're after," says Lewinton candidly.

Research and development all went the way of past Allegheny operations. It was cut up into smaller divisions to put the engineers closer to the sharp end of the businesses they were supporting. "Quicker, leaner and nearer the bottom line" in Lewinton's words—though they might just as well have come from Buckley.

Wilkinson Sword, in short,

has had a good dose of the management style which transformed Allegheny to company form in the 1970s. The result today is an Allegheny subsidiary contributing to the whole group in three major ways.

Two of these are much as one might expect. Wilkinson's various businesses have firmly underlined Allegheny's move into utilitarian consumer goods, particularly in the kitchen and the garden. And at the same time they have helped Allegheny's expansion outside the U.S.—Wilkinson accounts for about 40 per cent of the whole group's \$1bn international sales at present.

The British company's third contribution, though, gives a nice twist to the triumph of Buckley's management style. Wilkinson has shown Allegheny the way ahead in its consumer markets—and Christopher Lewinton has achieved an importance in the Allegheny boardroom, as head of its international division, which goes far beyond his role as Wilkinson's chief executive.

Crossflow

"We didn't really know how to fix a sick consumer company," says Buckley, describing the crossflow of ideas between London and Pittsburgh. "We just watched Wilkinson."

Lewinton's growing responsibilities now include the overseas side of Sunbeam Corporation, the U.S. kitchen and bathroom appliances company which Allegheny acquired last January.

Today, Buckley and Lewinton together have ambitious international plans for Allegheny. There will be more European acquisitions in specialised industrial manufacturing, as the group strives to concentrate on technology—rather than price-sensitive markets. Above all, says Lewinton, "we want to take around the world some U.S. domestic businesses with unique technologies."

All of which leads back to that basic question of size. Lewinton will be one of nine group executives meeting with Buckley in Pittsburgh at the end of the month. Over two days, they will decide Allegheny's future growth rate. Then, to judge from the track record, they will stick to their decision.

Management abstracts

The Ideas of Frederick W. Taylor. E. A. Locke in The Academy of Management Review (U.S.), Jan 1982. Evaluates Taylor's philosophy/methods, and concludes that a good many of his ideas are accepted by present-day managers; asserts that much of the criticism is based on a misunderstanding of the precepts. Introducing new technology into the office. BACIE Journal (UK), March 1982.

A useful series of checklists of points to bear in mind, ranging from technical considerations through recruitment/training to ergonomic factors; there is a post-script list of questions to ask after implementation. Chief executives and the paradox of power. D. C. Calabaria in Business Horizons (U.S.), January/February 1982. Suggests reasons why the power of top executives is limited; notes inherent "traps" (ex "filtered" information that gives managers only half the story—perhaps the wrong half), and outlines how to recognise them; advocates alliance with the personnel officer, and recites mutual advantages of such co-operation.

Impact of the foreign corrupt practices act. S. L. Caron in Journal of Contemporary Business (U.S.), Vol 10 No 3. Recounts examples of companies embroiled by the legislation against bribery abroad, and draws a moral from the fact that no other country has followed the U.S. lead. The British "are very aggressive in paying bribes."

Structuring capital spending hurdle rates. A. H. Seed in Financial Executive (U.S.), February 1982.

Admits that the use of minimum hurdle rates for capital investment seems to be confined to very large companies, and that even they tend to use round number rates; argues the case for hurdle rates (in particular, multiple rates) capable of dealing with different investment opportunities; demonstrates how a hurdle can be built up from a base cost of capital, an adjustment for risk, and an adjustment to reflect the strategic importance of an investment.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wempeley HA9 3DJ.

TECHNOLOGY

EDITED BY ALAN CANE

Speech Texas to shorten design time

TEXAS INSTRUMENTS of the U.S. this week began a new service in the Far East designed to shorten design-to-production time of fast-moving products incorporating computerised sound and speech functions.

Steven Howard, Texas Instruments' merchandising manager for Asia, said a new tool called the portable analysis synthesis system (PASS), will allow manufacturers of "speaking" games, computers, and even elevators to start full production of new items within 15 weeks of conception.

The PASS tool, developed in the U.S. and about the size of a small case, allows TI's engineers to prepare a computerised record of desired sounds and words right in the customer's office and to deliver simple microprocessor circuits containing those sounds within hours.

Previous systems required customers to record sounds on tape at a TI service centre. The tape then had to be sent to either Japan or the U.S. where sample integrated circuits were prepared. The process might take several weeks for the sample alone, he said.

Hand-held tapes with built-in whistles, and voices that tell the player whether he's won or lost are among popular items made in the Far East incorporating synthetic sound.

But items such as computers that "speak" in either Chinese or English are also in this category, and are "speaking" elevators that announce floors and speaking television that reminds the user to turn off the gas at night.

TI's design service is free to the customer, but it charges \$12 to \$15 each for each sample set of chips including voice and synthesiser chips and central processor. Charges for the chips are considerably lower in quantity production.

More than ten companies in Taiwan now use TI synthetic speech in their products. These include two Chinese-language computer systems that "speak" the Chinese words as the operator keys them in.

Although the Asian debut was in Taiwan, the PASS service will also be available at TI design and service centres, as well as sales offices, in Hong Kong, Seoul and Singapore, in addition to Taipei.

How Europe's largest resistor manufacturer is diversifying to grow

Welwyn moves actively from passives

BY ELAINE WILLIAMS

WELWYN ELECTRIC, Europe's largest resistor manufacturer, has embarked upon a massive diversification programme in electronics components and assembly to ensure its survival in the world components industry.

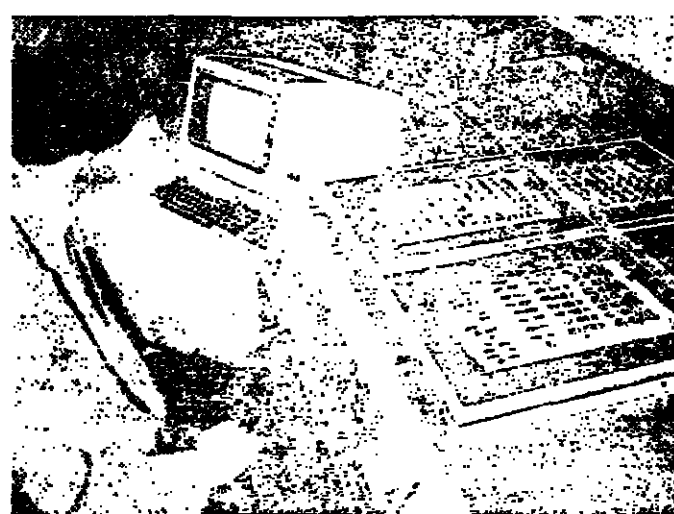
From its original base in resistors, Welwyn has grown to become an important hybrid circuit board manufacturer and a large custom assembler for printed circuit boards. It also distributes microprocessors.

Welwyn, part of the Royal Worcester group, claims to hold more than 35 per cent of the total West European resistor market.

Despite the relatively depressed market for passive components, Welwyn has managed to remain profitable and presently has a turnover of about £20m.

But these days selling standard components such as resistors and capacitors is a very cut-throat, cost conscious business competing with Japanese and U.S. companies. To maintain a competitive edge, companies like Welwyn need to continually invest in more automated manufacturing equipment.

Recently it spent £1m on new equipment for its divisions. Employment at its major plant at Bedlington near Newcastle



Most electronics companies will manufacture printed circuit boards using plated holes through which components' leads are inserted, followed by automatic testing techniques. Advanced hybrid circuits used a new approach in manufacture.

on-Tyne has dropped by as much as 400 to just over 1,000 over the past few years.

John Herring, managing director of Welwyn Electronics, says the group's organisation for the future is a screen printing technique using resistive and non-conductive pastes squeezed through a patterned screen onto a ceramic substrate. It is a technique very similar to conventional screen printing.

This film, which can produce smaller circuits but is more expensive, is based on a photographic process akin to that used for making silicon chips. With this film it is possible to make tiny arrays of transistors. Often the two technologies

of circuit boards for computer and telecommunications industry and an expansion of its existing flexible printed circuit board business.

Outside military, aerospace and few other specialist applications most electronic circuits are made using conventional assembly techniques. Passive and active components which have leads or metal legs which are inserted through one side of a printed circuit board and then soldered to a metal track.

As with microelectronics, however, it has been possible to shrink the size of the passive components—the resistors and capacitors—and the printed circuit boards onto which they are mounted.

It is in this area that Welwyn wants to expand.

These miniature circuits mainly use thick and thin film hybrid technology. Thick film is a screen printing technique using resistive and non-conductive pastes squeezed through a patterned screen onto a ceramic substrate. It is a technique very similar to conventional screen printing.

This film, which can produce smaller circuits but is more expensive, is based on a photographic process akin to that used for making silicon chips. With this film it is possible to make tiny arrays of transistors. Often the two technologies

are combined with tiny thin film circuits mounted onto thick film substrates.

Coupled with this, miniature resistors and capacitors called chip components have been developed which have no metallic legs but are simply glued to the surface of the printed circuit boards.

There are many advantages in using chip or leadless components including space saving. It is possible to increase speed of automatic assembly of printed circuit boards and few holes have to be drilled on the boards which again leads to more space saving.

However widespread application in the electronics industry is hampered by the higher cost of the miniature passive components and the need to invest in new types of printed circuit board assembly equipment.

In the UK market, hybrids account for only about 5 or 10 per cent of the total industry. It is only where space and weight considerations are the overriding factor—such as in military and aerospace applications that it has been widely exploited.

By contrast in Japan, use is made of the sophisticated parts where very high volumes of consumer products are required. In the U.S. more than half the resistors made are of the chip variety.

Lasers

Battelle's laser X-rays

UNDER a one year study programme for the U.S. Air Force, Battelle's Columbus, Ohio, laboratories are attempting to use laser generated X-rays to etch semiconductor patterns at 100 times the density obtained on most large scale integrated circuits at the moment.

The high energy of a laser beam is used to generate secondary X-rays from a target. The rays then illuminate the mask and etch a corresponding pattern on a thin film of material below.

There is a "chemical reaction" in the areas exposed to the X-rays and after development this forms a layer of an integrated circuit.

The limit at the moment in circuit production is the wavelength of the ultraviolet light used for this exposure. The light is diffracted very slightly, but enough to blur the pattern.

Because X-rays have such a short wavelength the diffraction is less and finer patterns can be created.

Apparently, the energy and intensity balance of the X-rays used are such as to allow a fast exposure rate for full scale manufacture.

Dictionary

Jargon explained

THE ENGLISH language and rapid technological change do not make particularly happy bedfellows. The layman seeking a simple explanation of say, how a microcomputer works, is often treated to a barrage of technical jargon from experts which only bewilders him further.

Even engineers, it seems, do not always see eye to eye on meaning. Graham Langley, while evaluating telecommunications tenders for Cable and Wireless, found that differing interpretations were responsible for wide variations in the costs quoted by manufacturers for identical items.

This discovery led Mr Langley, now an executive with British Telecommunications Systems, to start compiling his own list of definitions. The result is Telephony's Dictionary of Telecommunications, a glossary of technical terms.

GEOFFREY CHARLISH

Programming

Helping investment decisions

FT INVESTING readers might be forgiven for doubting whether any computer program and database could ever be clever enough to give perfect advice about the timing of share purchase or sale.

The proponents of a new system called AID do not claim infallibility either but they do say that investors' decisions "can be significantly improved."

Analysed Investment Data Services of Stockport (061.477.1069) after several years of research has amassed a data bank of world wide investment intelligence which, it is claimed, can answer many of the questions that investors normally ask.

Opportunities

The company emphasises that the service goes well beyond merely providing current prices and financial news and can identify opportunities and the correct time to exploit them.

Subscribers are provided with a small computer, the only further requirement being a TV set and phone line. The pack can be used anywhere in the world.

Users simply make a short telephone call each day to update their computer at home or in the office. The computer then stores and prepares to present an analysis of information received. Subscribers can ask questions via the microcomputer and get a prompt reply.

The basic service of AID provides a relative analysis of the world's stock markets and their indices, a full analysis of the gold price, UK and U.S. stock market technical indices, the UK gilt market, the world's leading currency markets, plus an information facility enabling all subscribers to converse through the computer with the AID managers.

Rental for the basic package is £5,000 a year.

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Steel, quotas and free trade

EUROPEAN and U.S. negotiators are settling down to write another chapter in the 18-year-old story of how to protect the U.S. steel industry. They are seeking to put the clock back to 1969-74 when European exports were restrained by quotas. If the negotiators do not succeed, anti-subsidy and anti-dumping actions brought by U.S. producers will remain in place; some European steel-makers will face the prospect of selling into the U.S. market only over the barrier of punitive countervailing duties — 40 per cent in the case of British Steel. Such a level of duties is the equivalent of closing the market. Some form of quota agreement looks at first sight to be the easiest way out of an increasingly bitter dispute.

Damaging

But it is not the best way out. It should be resisted. Bilateral bargaining about quotas will solve no basic problems. To end this damaging history of dispute there has to be an international solution within the framework of international trading law defined in the General Agreement on Tariffs and Trade (GATT).

In the first place, bargaining about the EEC share of the U.S. market will not make the U.S. industry more competitive. Indeed, in the longer run the threat to the U.S. steel industry is not from the EEC producers at all. It is from the newly industrialising countries which, over the next decade, will put Japan under pressure as well. The EEC, with its apparatus of protection firmly in place, faces the same threat.

It is the U.S. industry's lack of competitiveness, evident since 1960, that lies behind the catalogue of charges about unfair trading practices which the U.S. industry has been making spasmodically for nearly 20 years. A U.S.-EEC agreement would leave outstanding the issue of deciding precisely how to define unfair trading—in the series of cases now in question how to define an unfair subsidy. The GATT code on subsidies is loosely drawn. U.S. legislators have sought to fill the gap with definitions of convenience to the U.S. They need to be retested by the GATT dispute procedure. Equally, it is important to know to what

extent the subsidies received by, say, UK and French producers are unfair support of production costs.

Distortion

If a quota agreement is reached then the U.S. producers will probably drop their cases. But if they drop their cases then the EEC cannot proceed with its GATT action, because there will be no grievance to adjudicate. So the U.S. producers need to maintain their complaint. The difficulty is that the very fact of their complaints has already caused market distortion.

There is little immediately that can be done about that. But it is necessary to freeze the dispute at minimum cost to those involved, while a GATT panel is set up. This panel, of up to five neutral individuals, would hear both sides of the dispute and, under subsidy code rules, report back within 60 days.

The immediate problem is what to do about the preliminary counter-vailing duties already in place — bonds have to be posted pending a final determination in mid-August of whether the duties remain — and about the future of the duties if the preliminary decision is confirmed by the U.S. Government. The least unsatisfactory solution may lie in administrative action. U.S. lawyers note that there is flexibility in the way duties are paid — there is a time lag between the entry of goods and the time the duty is due. That time lag should be extended until the outcome of GATT adjudication.

Commitment

But the whole purpose of a GATT adjudication would be lost if the governments concerned are not prepared to accept it when it is delivered. It would be helpful if they could make a commitment now. There is little alternative. The subsidies code is loose because negotiations in the 1970s were not able to reach precise conclusions. Bilateral talks about the methodologies of defining subsidies between U.S. and European governments have been inconclusive. A neutral ruling seems the only way out consistent with an open world market.

IDA's need for western support

THE WORLD'S poorer countries are finding that the safety nets on which they had long relied have begun to fray. World Bank programmes are starting to be constrained by the body's capital and financial position. The International Development Association, the World Bank's soft-loan window, has had to cut back its disbursements by over a third because of foot dragging by Washington. Last week saw one slight chink in the gloom when countries belonging to IDA persuaded the U.S. to start talks on what they would all contribute for its next few years' activities.

For long the Cinderella of the World Bank group, IDA today finds itself sitting oddly with current trends in Washington. Its sources of finance are rich countries' contributions rather than market bonds, setting it apart from the World Bank and the International Finance Corporation. Its terms too are remarkable — 50-year credits with a 10-year grace period and an annual charge of a mere 0.75 per cent. Equally its emphasis on the long-term problems of the poorest, in particular agriculture, makes it hard for IDA to adapt the policies of co-financing with the private sector which Mr Tom Clausen, the head of the World Bank, has been advocating.

Valuable

For these reasons alone it is hardly surprising that IDA has suffered at the hands of the Reagan Administration. But it is to be hoped that this development will be corrected. Firstly, IDA has proved valuable in itself. Last year its net transfers to the developing countries were as great as those for the World Bank. It has financed over 10 per cent of the balance of payments deficits of the lower income countries, which have poor access to capital markets. It has helped boost agricultural production in South Asia — though, as it admits, has less successful stimulus for other investments.

Secondly, by its activities IDA has helped the World Bank keep its high credit rating. IDA has taken on loans to the poorest countries which could have weakened the World Bank's standing in international capital markets. It has also been able to give India, with its vast population, a high proportion of its advances; if the World Bank alone had tried to be equitable

to India it would have found itself exceeding prudential country limits. With the World Bank finding its bonds beginning to saturate some international markets, it is not in a position to take over what IDA has been doing.

Reform

Finally, a healthy IDA is needed if the world is to meet the development demands of an increasingly important China. By 1989 China may be claiming eligibility for up to \$2bn aid per year. By traditional IDA criteria it should have a loan blend with less IDA and more World Bank funds than India: average income in China is considerably higher than in India, and it has low external debt. But, if IDA is to help China without cutting back its other activities, it will require a real increase in pledges over the levels provided from July, 1980, to June, 1983.

This is not to say that there is not room for reform at IDA. Its projects have sometimes suffered from inadequate local management and from a lack of follow-through. It has shown insensitivity to local realities, particularly in Africa where most of its few failures have been. Its terms need reviewing. It is arguable that Kenya and India should be asked to pay more for funds than Chad and Bangladesh. Several of the richer countries receiving IDA funds should probably "graduate" out, as have 26 countries including South Korea and Turkey.

Importance

But one of Mr Clausen's early decisions was to order a thorough review of such issues. The review, the first in IDA's 22 years, is to be published at the time of the annual meetings of the World Bank and IMF in September. It is evidence that IDA is showing a welcome concern about the expectations of its major donors. In return, the U.S. should renounce its attempts to cut back its contributions by spreading them more thinly over a longer period than pledged. And, as other sources of comfort for the developing world are hard to find, it is ever more important that IDA should have the funds to maintain its activities, if not to increase them.

THE U.S. banking industry is now having to adjust to its second costly surprise in as many months. Only eight weeks after Drysdale Government Securities delivered a \$300m swipe at three large New York banks, an equally small and obscure financial institution, Penn Square Bank of Oklahoma, last week dealt a serious blow to several more banks around the country. The full scale of its losses is not yet clear, but they could be just as big, if not more so.

Wall Street reacted with the kind of short burst of frenzy that has become all too familiar in these turbulent times. Share prices fell, led by major bank stocks, which were driven by heavy selling to 52-week lows in many cases. Some went even lower, amid stock market rumours of more collapses. Since Drysdale, few major bank stocks have lost about a third of their value.

By the end of the week the Federal Reserve had calmed things down again by feeding reserves to the anxious capital markets just as it did after the Drysdale affair. Indeed, in retrospect, the market's reaction may well look exaggerated; things are not as bad as they were during the last bank crisis in the mid-1970s.

But nasty surprises like these inevitably touch on fears about the soundness of the banking system. Cooler heads argue that the basic structures are still strong and profitable. Yet it is hard to ignore incidents in which two small concerns which few people had ever heard of could wipe out an entire quarter's worth of earnings at three of America's largest banks — Chase, Continental Illinois, and Seafirst of Seattle.

Only last March, Moody's, a leading New York credit rating agency, stripped all but J. P. Morgan of the top ten, or so, U.S. banks of their prized Triple A status because of the deterioration of key measures of their financial strength. These include their assets to equity and loan loss ratios.

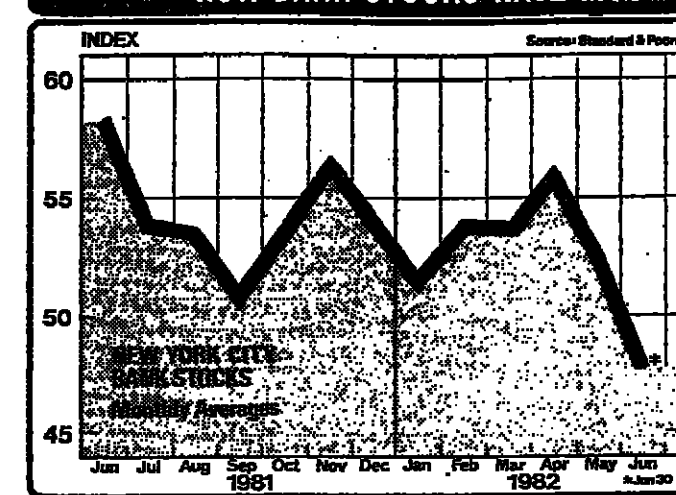
Some analysts thought this was an overreaction and Standard and Poor's, the other rating agency, did not follow suit. But when these well-known agencies added to the heavy toll of bankruptcies caused by the recession, high interest rates and the problems of large international borrowers like Poland and Argentina, it is easy to see why people are worried.

So far this year, 16 commercial banks have failed, and the Federal Deposit Insurance Corporation, which regulates the banking industry, currently has 269 banks on its problem list. This certainly does not mean they will all fail, but it does reflect identified weaknesses in their balance sheets.

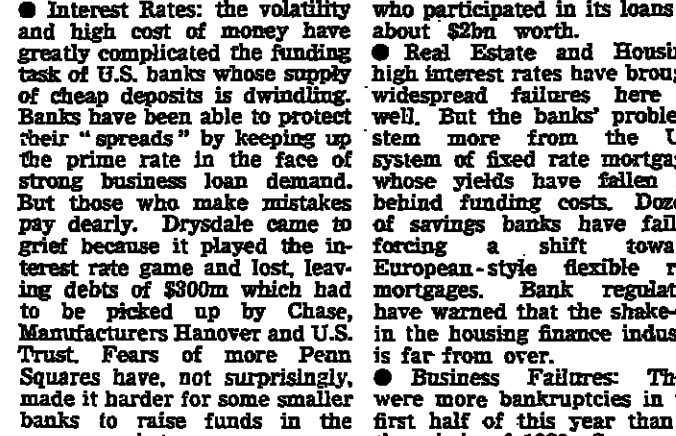
THE FDIC won't say how many of these are savings and loan banks which have special troubles to contend with, but the number compares with 217 in 1980, the lowest figure for five years.

Much of the increase stems directly from the harsh economic climate of the U.S. in

HOW BANK STOCKS HAVE MOVED



HOW LOAN LOSSES ARE RISING



recession:
● Interest Rates: the volatility and high cost of money have greatly complicated the funding task of U.S. banks whose supply of cheap deposits is dwindling. Banks have been able to protect their "spreads" by keeping up the prime rate in the face of strong business loan demand. But those who make mistakes pay dearly. Drysdale came to grief because it played the interest rate game and lost, leaving debts of \$300m which had to be picked up by Chase, Manufacturers Hanover and U.S. Trust. Others of more Penn Squares have, not surprisingly, made it harder for some smaller banks to raise funds in the money markets.

● Energy Lending: described by one banking analyst as "the REIT of the 1980s", this is where more shocks could still come. Real Estate Investment Trusts brought huge losses to \$1.8bn, mainly because of the plight of small borrowers. Mr Leland Prussia, the chairman, told the annual meeting in May that "The emergence of more problem credits will come as no surprise in 1982." The ratio of loan losses to total loans at 24 major U.S. banks has doubled since 1979, according

to Penn Square and the banks who participated in its loans — about \$2bn worth.

● Real Estate and Housing: high interest rates have brought widespread failures here as well. But the banks' problems stem more from the U.S. system of fixed rate mortgages whose yields have fallen far behind funding costs. Dozens of savings banks have failed, forcing a shift towards European-style flexible rate mortgages. Bank regulators have warned that the shake-out in the housing finance industry is far from over.

● Business Failures: There were more bankruptcies in the first half of this year than in the whole of 1980. Some were big, like Braniff International. But the small ones have taken their toll as well. Bank of America, the largest U.S. bank, revealed in the spring that its bad loans tripled last year to \$1.8bn, mainly because of the plight of small borrowers. Mr Leland Prussia, the chairman, told the annual meeting in May that "The emergence of more problem credits will come as no surprise in 1982." The ratio of loan losses to total loans at 24 major U.S. banks has doubled since 1979, according

to Keefe, Bruyette and Woods, a Wall Street investment firm that specialises in bank stocks. However, the situation is not as bad as it was in 1975.

● Farming: The slump in world commodity prices has put U.S. farmers in a severe financial squeeze and led to a sharp increase in farming debt — and bankruptcies. U.S. farmers currently owe \$10 for every dollar they earn, five times more than normal. Aggravating many of these problems is the constraint of U.S. bank regulation which is widely considered — inside and outside the industry — to be harming the domestic competitiveness and profitability of U.S. banks.

Banks still cannot compete freely in the market place for the savers' dollar because banking regulations passed many decades ago limit the amount of interest they may pay on deposits. Instead they have to buy that dollar in the money markets where it has been funnelled by a mutual fund which picks up a fee on the way. By the same token, banks are being prevented from joining in the financial service revolution which is creating "supermarkets" like American

Express-Shearson who perform highly profitable banking-type services completely free from bank regulation.

On the international side there is little to cheer the spirit either. While U.S. banks may be less exposed than European banks to Poland and East Europe, they are highly vulnerable to that other trouble spot: Latin America. According to the Federal Reserve, U.S. banks had about \$8bn out to Argentina — the worst case — at the end of last year, of which more than half was concentrated at only nine banks. Concern has also been expressed about Mexico, which looms large on U.S. bank books, and which is essentially another problem energy loan, only much bigger.

But while the banks can partly claim to be the victims of circumstances, they have brought a good part of their problems upon themselves. Intense competition has undoubtedly encouraged them to reach ever further each year for growth and profits, and that has not been achieved without costs. When Moody's cut its ratings in March, it did so largely because of the sharp rise in

bank "leverage," or "gearing," the extent to which a bank gears up its equity. Whereas every dollar of equity supported \$11 of assets at major banks in 1960, it was \$28 by last year, a two and a-half-fold increase. No one is suggesting that this means banks are near breaking point because there are other considerations like greater sophistication and improved technology. But Moody's was pointing up concern already voiced by people in high places.

Mr Paul Volcker, the chairman of the Federal Reserve Board, told bankers at their annual convention last autumn that "in all candour I am uneasy about the slippage in one key measure of banking strength — the capital position of some of our large banking institutions over much of the post-war period." He said the Fed would be watching the position closely, and he urged banks to correct this weakness. But the slump in the equity market has made it virtually impossible for banks to attract new investment at the right price.

The quality of U.S. bankers' controls has also come under question. After it was discovered that Chase had advanced \$2bn worth of securities to Drysdale, which many banks refused to deal with at all, Mr Anthony Solomon, President of the New York Fed, told Congress that he thought Chase and the other affected banks should have supervised their operations better.

Drysdale, he said, was operating "on a scale out of all proportion to its capital." This suggestion that banks should have known, has also been levelled at those involved in the Penn Square failure. The Comptroller of the Currency identified Penn Square as a problem bank as long as two years ago and had it under close scrutiny. Yet a major bank, the Continental Illinois of Chicago, did huge amounts of business with it and has now lost an estimated \$150m.

Only three days before Penn Square went under, financial institutions were still placing money with it, even though it was offering suspiciously high rates of interest. Large institutional depositors alone will lose more at Penn Square than in any previous U.S. bank failure — about \$180m.

In Continental's case, the Chicago-based bank was keen to expand its energy lending; may have trusted too much to its correspondent relationship with Penn Square and did not always scrutinise loans too carefully itself. The calamity has prompted a major review of banking relationships.

A measure of how banks are faring will come in the next few days when they report their half-year results. Some, we already know, will be chronicling a sorry tale of losses, like Chase, Continental and Seafirst, the largest bank in Seattle. But others should show modest-to-strong profit gains. For all their troubles most banks are still keeping ahead.

TOP TWENTY U.S. BANKS

	Assets		Loans		Write-offs		Performance		5-year growth
	31/12/81	31/12/81	31/12/81	31/12/81	% of assets	% of loans	Net operating income from 1981	Return on assets 1981	
1 BankAmerica (San Francisco)	121,158	73,662	14	0.4	445.4	-51	0.39	28.3	8.2
2 Citicorp (New York)	119,232	79,595	10	0.3	555.0	9	0.48	28.8	7.5
3 Chase Manhattan (New York)	77,839	51,331	9	0.3	443.9	22	0.55	31.5	34.2
4 Manufacturers Hanover (New York)	59,109	40,661	23	0.2	254.5	11	0.46	30.8	9.9
5 Morgan (J.P.) (New York)	53,522	28,830	9	-0.1	374.5	2	0.72	22.3	14.0
6 Continental Illinois (Chicago)	46,972	32,876	20	0.2	260.3	16	0.59	27.2	12.0
7 Chemical New York (New York)	44,917	29,175	23	0.1	215.2	22	0.48	32.5	15.9
8 First Interstate Bancorp. (Los Angeles)	36,525	21,777	17	0.5	246.5	6	0.73	22.5	28.0
9 Bankers Trust New York	34,215	19,109	9	0.3	192.2	-10	0.53	31.1	31.9
10 First Chicago	33,562	20,568	19	0.3	121.1	85	0.40	24.5	-1.0
11 Security Pacific (Los Angeles)	32,939	22,939	19	0.2	207.2	14	0.68	24.5	18.7
12 Wells Fargo (San Francisco)	22,219	17,070	7	0.2	125.9	7	0.52	25.1	11.2
13 Crocker National (San Francisco)	22,494	14,380	11	0.4	62.2	-35	0.31	25.5	4.5
14 Marine Midland Banks (Buffalo)	18,682	10,987	13	0.5	87.3	49	0.47	23.3	46.1
15 Mellon National (Pittsburgh)	18,448	10,108	24	0.3	126.0	70	0.75	18.1	4.1
16 Irving Bank (New York)	18,227	10,102	16	0.3	97.1	13	0.53	30.2	19.5
17 InterFirst (Dallas)	17,318	10,017	34	0.3	171.7	31	0.17	18.4	21.0
18 First National Boston	16,809	9,551	3	0.4	118.3	15	0.74	20.5	23.7
19 Northwest Bancorp. (Minneapolis)	15,141	8,874	13	0.3	125.1	7	0.89	17.0	13.4
20 First Bank System (Minneapolis)	14,911	8,067	9	0.6	107.1	-4	0.78	16.8	11.9

* ops = earnings per share

Source: Business Week

Men & Matters

Brass rubbings

All change at the top of the Ministry of Defence this year, so much so that the unidentified might think the top brass who ran the Falklands campaign had incurred the displeasure of their political bosses.

Not so. In the jargon so beloved of the MOD's bureaucrats, CDS, CGS, CAS and CNS (elms First), not to mention PUS, are all going simply because they have served their allotted time.

To you and me, that means the Chief of Defence Staff and the Army, Air Force and Navy chiefs, as well as the MOD's Permanent Secretary, are all departing within a few months of each other. It may be bad planning, but it is not, I am assured, anything worse.

The appointment of General Sir Edwin Bramall to replace Admiral Sir Terence Lewin as CDS has already been announced. So have the names of the new Chief of General Staff, General Sir John Stanier, and the new Chief of the Air Staff, Air Chief Marshal Sir Keith Williamson. He takes over from Sir Michael Beetham in October.

None of these changes caused much surprise or occasioned much struggle. The career structure and selection process in each of the three services is tough and tight.

"You've only got a one-in-20 chance of getting the top job when you get a two-star appointment, aged 50," comments a former brass hat. "When it finally comes to the top job, each service really has only two starters — and there's only in case one gets run over by a bus, succumbs to a coronary, or goes to bed with a bishop."

In-Chief Fleet, who was in day-to-day charge of the Falklands force from his bunker at Northwood.

Admiral Sir James Eberle, C-in-C Home Command, his main rival, is said not to have been as solid on Trident as Mrs Thatcher might have wished while he may be a little too outspoken and ready to waive some of the more ingrained establishment traditions for the liking of his naval peers.

Which leaves the enigmatic Sir Frank Cooper, the powerful civilian head of the MOD. The betting favours an outsider as his successor, possibly from 10 Downing Street or the Treasury. But not, perhaps, until the autumn.

Shoot out

The FT's man in beleaguered Beirut was on the telephone to the office from his hotel on Friday when he was rudely interrupted. Armed men had started careering around the hotel garden in a jeep loosing off machine gun bullets and grenades at random.

Our man wisely kept his head down and carried on with his story. But a group of French cameramen, whose contempt for their own safety, he says, almost matches that of their government for the laws of economics, ran up to the roof to record his scene for posterity.

This so infuriated the crew of the jeep that they promptly turned their fire on to the hotel itself. Now, in as much as there are any rules of warfare in West Beirut, this behaviour breaks them.

Shortly afterwards an indignant hotel management posted this notice in its foyer: "In case of shooting around the hotel, the management insists that neither TV cameramen nor photographers attempt to take pictures. This endangers not only their lives but those of the guests and staff."

"Those who are not prepared to co-operate may check out of the hotel."

Lucky numbers

Hard-headed Hongkong Land Company managing director Trevor Bedford made an appearance in these columns last week praising the good feng shui of the new Exchange Square development which will include the new unified Hong Kong Stock Exchange.

Feng shui — wind and water — is a divining method which tells you whether your new building is conveniently situated from the viewpoint of spirits inhabiting the neighbouring landscape. Bad luck to locate your front door on the eyeball of a dragon asleep in the earth beneath.

But I cannot help wondering whether some of Bedford's enthusiasm for such divination may have rubbed off from George Tan, charismatic and highly superstitious boss of Carrian Investments.

Everybody in Hong Kong has a story to tell about George Tan and his eccentricities. Bankers working on projects involving Carrian have had the feng shui of their offices examined, and been advised to move desks lest evil spirits slip through the door unobserved.

And one element of the recent Carrian-Land joint-venture set a small bell ringing somewhere down the halls of memory. The price of the assets injected into it was fixed at HK\$999m. The result of hair-splitting bargaining? Or the desire not to see the term "billion dollar deal" handled too freely around?

Maybe, except that the deal which brought Carrian into prominence back in 1980 was the purchase of an office block called Gammon House, again from Hongkong Land. Closer examination of the "billion dollar" price tag attached to that transaction reveals the actual sum to have been HK\$999m.

Carrian's lucky number? Since the Chinese characters for nine and eight connote longevity and prosperity respectively, the implied aspiration seems comprehensible enough.

And what is more, shareholders have a chance to participate. For the long arm of coincidence extends even as far as Carrian's authorised share capital which as a glance through the last annual report will show, amounts to figures of none other than HK\$998m.

Table manners

Radical social changes are under way at BL's Cowley car plant in Oxford. The hierarchical structure is being swept away in a move that should bring workers and bosses together for lunch, at least.

Shop stewards' joy is tempered a little by the fact that Sir Michael Edwards's management has been prompted by ideas of economy rather than egalitarianism. But anything that gets rid of the present caste system must be rated as progress.

Social distinctions until now have been carefully drawn. Insiders report that the workers' canteen has long, bare tables and benches, with salt and pepper pots shared by up to 20 diners.

Foremen have smaller, square tables, each furnished with a (perspex) jug of water. The commercial staff canteen enjoys a similar status, but senior supervisors have a carpeted floor and waitress service.

There is much amused speculation about the standards to be set in the new all-in dining area, on which work has now started. The canteen will, however, be carpeted. "Some of our executives just cannot get away from the idea they should always have a carpet under their feet," says one man from the shop floor.

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Observer

WORLD PETROCHEMICAL MARKET

The problems that won't go away

By Sue Cameron

THE WORLD'S largest petrochemical companies are now grappling with the simultaneous problems of chronic overcapacity, weak prices and reduced demand that are affecting so much of the world market.

Last month BP (£194m of chemical losses in 1981) and ICI (£54m of petrochemicals and plastics losses last year) became the first of the majors to admit defeat when they announced a joint programme of rationalisation and plant exchanges.

But they are by no means the only large chemical concerns whose profits are under threat.

Shell's chemical operations lost £20m on a historic cost basis and £88m in terms of replacement cost. BASF lost DM 190m on plastics last year, Exxon's world-wide chemicals earnings fell 33 per cent—because of "lower demand for petrochemicals"—and Dow chemical group's net income dropped by almost 80 per cent.

All these companies are among the world's top 20 biggest chemical groups. All tell the same story and all give much the same reasons. BASF reports that volume sales of its commodity plastics fell by a further 10 per cent in the first three months of this year. Shell and the Union Carbide whose operating profit on chemicals and plastics fell 34 per cent last year—both talk of depressed market conditions and worry about the planned entry into the business of new producers in oil-and-gas rich countries such as Canada and Saudi Arabia.

But few can hope to do restructuring deals as neat as that between the two UK-based giants, which involves BP Chemicals swapping its PVC plastic business for ICI's British low density polyethylene plastic operation. PVC is mainly used in the construction industry in pipes and other items while the biggest outlet for polyethylene is in packaging film.

Virtually all the big West European producers have highly integrated petrochemical and plastics production complexes which means that what comes from one plant is used as a feedstock to make the next material down the chain. The closure of one plant can mean cutting off supplies of raw mat-

WESTERN EUROPE'S 10 BIGGEST LOW DENSITY POLYETHYLENE COMPANIES

Company	Estimated % share of European sales	Actual capacity	% share of production
BASF	10	800,000	14.5
Cdf Chimie	9.5	445,000	8.1
Esso	9.5	445,000	8.4
BP Chemicals	7.5	290,000	5.25
DSM	7.5	400,000	7.25
Enghel	6.5	510,000	9.2
Shell	6	na	na
Ata Chimie	6	350,000	6.35
Erdolchemie	5.5	300,000	5.45
Montedison	4.5	460,000	8.3

* Figures for BASF include the BASF share of certain LDPE joint businesses. There are 10 other West European LDPE producers, with an actual capacity of 1,200,000 tonnes a year. Together they have a 23 per cent share of overall production capacity.

erial to others on the same site.

A further complication is that a company's strengths in terms of both technology and market position can vary widely at different points in the production chain.

The industry's options are also constrained by EEC competition laws. Portfolio swaps across national boundaries are unlikely because the potential legal complications are too many.

Yet there will have to be further closures—and perhaps swap deals—if the West European petrochemical industry is to stand any chance of returning to economic health.

This is not to deny that some progress has already been made. Mr Stuart Walmsley, a senior analyst with W. Greenwell, the London stockbrokers, is running a study on Western Europe's overcapacity and on the measures being taken to combat it. His latest updated figures—in the table on ethylene capacity—gave a good indication of what has been achieved so far in terms of closures in the most basic of the petrochemicals. It also illustrates what still needs to be done.

Among the worst product areas are polyethylene and PVC—the very materials involved in the BP/ICI swap. Further the BP/ICI swap.

But which companies are most likely to shut—or swap—what? BASF, which has already cut its total polyethylene capacity by 20 per cent, is planning to reduce what is left by a further 15 per cent for example. The German giant is also taking a long, hard look at its PVC business although it has not yet

announced any closures in that sector.

The chemical industry at large has mixed views as to whether BASF and the two other huge German companies, Hoechst and Bayer, will go in for ICI/BP style swaps. Some point out that the three are fiercely competitive and that virtually the only thing which unites them is their fear of the German cartel office.

Others note that their great production complexes at Ludwigshafen, Leverkusen and Frankfurt are linked by ethylene pipelines, so that, theoretically at least, there is scope for some ethylene plant closures.

Some industry experts argue that if a tighter agreement could be reached on the use of the ethylene pipeline grid, then the three companies could shut down at least one "standby" ethylene production unit between them.

Another German company worth watching in the present climate is Erdolchemie, a joint venture between Bayer and BP that is sited at Cologne. For months now there has been strong speculation that BP would like to pull out of the venture or at least reduce its 50 per cent stake.

Meanwhile there are question-marks over the future of ICI's continental LDPE operations—which were not included in the deal with BP. The group has 100,000 tonnes of LDPE capacity at Fos in France and a further 140,000 tonnes at Rosendburg in the Netherlands—although half the latter is earmarked for closure at the end of this year. One possibility being strongly canvassed is a swap between ICI and the Dutch-based DSM.

EUROPEAN ETHYLENE CAPACITY

Country	1980 ton/year	Theoretical capacity* end-1980	Closed to date	Capacity now
Belgium	525	525	—	—
France	3,000	3,000	2,475	525
Germany	4,550	4,550	600	3,950
Greece	20	20	—	—
Italy	1,900	1,900	475	1,425
Netherlands	3,120	3,120	470	2,650
Norway	300	300	—	—
Portugal	300	300	—	—
Spain	1,090	1,090	125	965
Sweden	345	345	—	—
Switzerland	30	30	—	—
United Kingdom	2,175	2,175	870	1,305
	17,945	17,945	3,710	14,235

* Theoretical, or nominal, capacity is the stated capacity of plant when new. Source: W. Greenwell

DSM is already planning to revamp its 180,000 tonnes a year PVC plant in the Netherlands so that its capacity will go up to 225,000 tonnes. Might the company also be thinking of swapping it for ICI's remaining LDPE unit at Rosendburg? Such a deal would not be nearly as neat as that between ICI and BP in the UK—it would be unequal and cash would have to be involved. But it seems a possibility.

There has already been one—timid—move towards the rationalisation of PVC production in the Netherlands, involving Shell and the Dutch-based Akzo. Earlier this year the two put their Dutch PVC and PVC raw material plants into a 50-50 joint venture company—although Shell and Akzo had long co-operated on PVC production.

Shell announced the deal with a self-congratulatory flourish. But the rest of the industry failed to break into loud applause. As one analyst remarked at the time: "It's hard to see what the point of it is unless Shell and Akzo now start closing some of the plants."

So far they have not. But Shell has suddenly become uncharacteristically coy about discussing its European petrochemical business. Last month it said it would be "inappropriate" to talk about its views on the industry. Two weeks later came the news that it was preparing to shut down 270,000 tonnes of petrochemicals and plastics capacity at its Carrington complex in the UK.

Shell has already shut down 135,000 tonnes of ethylene capacity at Pernis in the

Netherlands. Perhaps it is now stiffening the sinews for further cuts on the continent. The country were many senior chemical company executives would most like to see large-scale closures in Italy.

Italian governments, it is sometimes said, are always prepared to buy jobs and votes with subsidies to loss-making chemical concerns. Yet as the table above shows, the Italians have actually closed down a higher proportion of their ethylene capacity than either the French or the Germans. And the Italian Government has come up with proposals for an extensive restructuring of the chemicals sector.

Last year ENI, the Italian state energy group, set up a 50/50 joint venture called Enoxy with the U.S.-based Occidental. Enoxy took over chemical and plastic plants that had formerly been controlled by Anic, ENI's chemicals subsidiary, and by SIR, a defunct private sector group. Jobs at the plants were cut by some 25 per cent.

The plan now is that many of the petrochemical plants owned by Montedison—loses last year £360m and no dividend paid since 1974—should be transferred to Enoxy and to Anic. Negotiations over the transfer have been dragging on for months. Montedison is said to be asking too high a price for its loss-making plants and Enoxy is clearly being pressured into taking on some capacity that it does not really want—at any price.

But Enoxy has just begun another round of what could be crucial talks with Italian trade union leaders and with

other parties involved in the planned transfer of plants from Montedison.

The other European country where considerable reorganisation is being planned is France. The industry is being re-grouped round three State-controlled companies: Elf-Aquitaine, the oil major; Rhone-Poulenc, the biggest of the French chemical companies; and Cdf Chimie, the loss-making (FFr 1.2bn last year), subsidiary of the nationalised Charbonnages de France coal concern.

Despite the planned regrouping, there are some who fear that the French could be an even bigger milestone round the neck of European chemicals rationalisation than the Italians. Certainly plant closures and, more important, job losses will not be resisted by a Socialist Government.

Perhaps this is why some officials at the French Ministry of Industry are thought to favour a so-called "European solution"—an EEC wide rationalisation scheme masterminded from Brussels.

M Jacques Solvay, head of the Belgian-based Solvay company, which went into the red to the tune of BF 995m in the first half of last year, is also known to favour intervention by the EEC in some form. But his critics claim this is because he hopes a European solution would have a less draconian effect on the Solvay group than a continuing war of attrition in the marketplace.

The Commission has now started to study the whole question of overcapacity in petrochemicals and plastics and a statement is expected later in the year. Officials have begun preparing a paper detailing the amount of surplus capacity. When this has been completed Commissioners—including those for industry and competition—are expected to hold talks with leading figures in the industry.

But observers do not expect the commission to produce a master plan for closures and portfolio exchanges. What it may do is to offer advice and suggestions on some of the legal aspects of rationalisation.

Overcapacity in West European petrochemicals and plastics is evidently one area where even supra-national bureaucrats fear to tread too heavily.

Lombard

A new policy for the Fed

By Samuel Brittan

I MUST report a day dream I had about the Federal Reserve Board. It consisted of the following sentences from an imaginary newspaper article. "After outlining the immediate measures being taken to deal with the problems of particular banks, the Fed spokesman announced a change in monetary policy."

"In fixing its short-term monetary growth objectives, the Fed now intends to take into account the overseas as well as the domestic demand for dollars. A spokesman explained that when the dollar was particularly strong against other currencies, the money supply target would be increased; when it was weak, the target would be reduced."

Behind this dream was the thought that American financial crisis is due not only to individual acts of imprudence but to the fact that U.S. monetary policy is in some sense too tight and American real interest rates too high. But simply to abandon or to relax domestic monetary targets could easily rekindle inflationary expectations and thus not provide a worthwhile stimulus to business. A change of course has to be reasoned, non-panicky and consistent with a long-term counter-inflation strategy if it is to carry conviction.

Successful

Any chart of monetary growth in different countries shows that the Fed has been incomparably more successful than other central banks in keeping the growth of its chosen target variable, "M1" (cash plus checkable deposits) both stable and within the chosen target range. The instability has come from fluctuations in international portfolio demand for the main currencies of the world. Both at the time of collapse of Bretton Woods in 1971-72 and in 1977-78 there was a run on the dollar and a rise in U.S. inflation out of all proportion to the recorded rise in the domestic money supply. In 1980-82 there has been a run into the dollar and a collapse of inflation out of all proportion to the domestic monetary slow-down.

In a nutshell, American monetarism is too parochial. The requirement is for an international objective which takes into account the internationalisation of the world's financial systems and the competition of the main international currencies for the support of depositors. Professor Ronald McKinnon of Stanford University has suggested a combined money supply target for the U.S., Germany and Japan and a simple framework for achieving it. Other countries could be added without upsetting the main principle.

Silence

These proposals have met with a great deal of public silence. This is partly because the international aspects of the plan cut across one set of prejudices and the monetarist aspects cut across another: in addition, the rules and formulas, however simple, irritate pragmatic central bankers and officials. A more genuine difficulty is that the system would take time to negotiate and operate.

That is why I had my day-dream of unilateral action by the Fed. If we had a McKinnon international monetary rule, the growth of the U.S. money supply during most of the last two years would have been above the domestic target to compensate for the below-normal growth in Germany and Japan. (The latter has been in part a direct effect of intervention to support the mark and yen against the dollar.) Thus, the Fed can act as if a new international monetary order were in existence, without waiting for the system to be formally established. The exact adjustments would be rough and ready, but much better than nothing.

Contrary to what cynics suppose, the reasons for a policy change and public beliefs about the policy regime in operation are every bit as important as the change itself. A mere pragmatic relaxation, whether of U.S. monetary policy or UK fiscal policy, might turn out worse than useless.

Letters to the Editor

Review of policy on tourism

From Mr Conal R. Gregory

Sir,—The Government's intention to hold a comprehensive review of tourism policy is very much to be welcomed. For too long it has been given inadequate attention and treated as a candlestick industry. It is essential to realise that one person's leisure is another person's job.

Since 90 per cent of tourism in this country is domestic, there is a case for parity of treatment. While domestic tourists pay VAT on their holidays, there is no such levy on foreign package tours. Furthermore, a new industrial development attracts an initial capital tax allowance of 75 per cent, but a new hotel project

is permitted to offset only 20 per cent of its building cost against tax.

The structure of taxation does not allow many private individuals and companies to invest in new projects and offset these allowances against their taxable profits. Despite the recession, the Abschreibungs-gesellschaft (syndication process) has brought several hotel developments to fruition in West Germany, as well as in the U.S. The Government has rightly provided an incentive for equity investors in new companies, but this is presently limited to £20,000.

While Ministerial responsibility for tourism remains with the Department of Trade, there is the need to establish

a consultative inter-Departmental body (to include Trade, the Treasury, Home Office, Environment and Transport). This would co-ordinate Government activity and establish a close dialogue with the tourist boards and such trade organisations as the ECIMA and BHRCA.

Tourism should take its rightful place as a job creator alongside other trades, whilst its pattern of growth controlled to ensure that the economic benefits reaped do not consume the environmental seedcorn.

Conal R. Gregory, Prospective Conservative Parliamentary Candidate for York, 21 Priory Street, York

Beating the poverty gap

From Mr Chris Pond

Sir,—As the House of Commons considers the final stages of the Finance Bill, there is undoubtedly frustration among all parties about how to tackle the growing problem of the poverty trap. Recent official estimates, submitted in evidence to the Treasury and Civil Service Select Committee, show that the number of families caught in the poverty trap has almost doubled since 1979. Meanwhile, nine out of every 10 families considered poor enough to receive Family Income Supplement are now required to pay all or part of it back in income tax. However, the costs of overcoming the poverty trap are substantial. Merely to lift 1m of the lowest paid out of tax would cost £2.7bn; to re-introduce a reduced rate of tax of 25 per cent on the first £3,000 of taxable income would cost £2.15bn.

It appears as if the Government could only fulfil its promise to deal with the problem by abandoning its PSBR target or raising marginal tax rates. Your leading article on tax reform (July 8) suggesting control of reliefs and exemptions is therefore timely. A broadening of the tax base could yield the revenue necessary to overcome problems such as the poverty trap without increasing marginal tax rates, which (rightly or wrongly) are associated with disincentive effects. It would remove many of the distortions.

Making "a bonfire of exemptions" would indeed allow a substantial saving of revenue, although a careful examination of the merits of each subject to democratic discussion, might be a politically more practical approach. The first step should be for the Treasury to develop a Tax Expenditure Budget of the type operating in the U.S. and some other countries. This would go beyond the present listing of the estimated costs of the exemptions in the Public Expenditure White Papers. The aim would be to integrate the tax expenditures into the overall system of public expenditure planning and control. Tax expenditures should be allocated to individual departmental budgets alongside their cash expenditures. In this way proper decisions could be made about the allocation of resources to different ends. Given the present Government's commitment to control public spending, reduce tax rates and tackle the poverty trap, such an approach should be attractive.

Chris Pond, Director, Low Pay Unit, 9, Poland Street, W.1.

Look forwards not backwards

From Mr George Renshaw

Sir,—That SSAP 16 is on its way out is almost a foregone conclusion. Whether its demise occurs July 29 1982, perhaps 1983, or even 1984 is almost academic.

The real question to be answered is should the accountants abandon further attempts at accounting for inflation. An attractive proposition perhaps at a time when price rises are lower than for some years and still falling, particularly when the criticism of SSAP 16 seems so truthfully founded in words such as "subjective," "meaningless," "theoretical" and "costly."

However, there appear to be two fundamental points which have received little or no consideration in discussion of SSAP 16.

1—Precisely what are we trying to convey by way of published financial information of whatever denomination.

2—Assuming that we do abandon SSAP 16, what happens when inflation reaches 20 per cent plus again?

The politicians have already assumed the continuance of CCA in the 1981 Companies Act's "alternative accounting rules." Contrary to popular opinion the Inland Revenue do recognise the existence of inflation in the taxation of company profits by way of (a) accelerated capital allowances on fixed assets (b) stock relief.

To abandon inflation accounting would seem somewhat shortsighted and create a void that may need to be filled quickly following the next major economic crisis with the probable

attendant soaring inflation rate. Accounting for inflation worldwide is still in an embryonic state. Let it be researched and developed further.

An undeniable fact and shortcoming with historical accounts is that many companies are now operating from a smaller capital base, in real terms, than would have been the case if the ever increasing replacement cost of fixed and working capital had been fully recognised and accounted for.

The logical, practical and simple solution to the problem is to look forwards instead of backwards as we have done with all the inflation accounting conventions tried to date and

1—Publish an inflation adjusted summarised profit and loss statement containing two additional charges covering the additional future planned replacement cost of fixed capital and working capital.

2—Restate historical reserves after making the additional charges referred to above, to be adjusted annually after the facts have been established.

3—Publish budget and cash flow information on the future anticipated course of the business.

The disclosure of future viability and progress is surely THE important consideration. W. George Renshaw, 39, Crompton Road, Burnage, Manchester.

Airport duty-free shops

From the Vice-President of the European Commission.

Sir,—I am surprised and dis-

appointed that the chairman of the British Airports Authority should have seen fit to allege in Strasbourg last week that the Commission proposes to abolish duty-free shops (July 8). I have given assurances to the BAA both in writing and in the course of a recent meeting in Brussels and I can only regard such remarks as scurrilous.

Commission action has been limited to reminding member states of their obligation to charge travellers within the Community the EEC duties and agricultural levies on non-Community goods sold in tax-free shops in order to conform with the European Court's "butter-shops" judgment. Apart from this, the Commission has no plans to take action on duty-free shops.

We have given these assurances to the European Parliament, notably in Commission replies to a written question from Mr H. J. Steeler on June 14 and to an oral question from Miss Gloria Rooper on June 15.

May I repeat here my reply to Miss Hooper: "... we certainly do not wish to go any further than we have done ... the overwhelming bulk of sales in duty-free shops, goods of Community origin, are quite unaffected by this (Court) judgment ... I only wish that the operators of duty-free shops, and the people who run the airports, and the ports and the ferries, would stop spreading alarm and despondency." (Verbatim report of proceedings of the European Parliament June 15 1982 page 122.)

Christopher Tugendhat, Brussels.

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CREDITS

Australian borrower reaps benefits of flight into quality

NOTHING illustrates the flight into quality in the Eurobond market more than the ease with which the State Electricity Commission of Victoria was able to raise last week a \$120m loan.

The maturity of the loan at 15 years is almost twice the average preferred in the market nowadays even for well-regarded names, and the margins are such as to make these borrowers green with envy.

Interest will be charged at a margin of 1 per cent over Eurodollar rates for the first two years, 1 per cent for the next seven and 1 per cent for the remaining six. Repayments will start after a grace period of 12 years.

Merrill Lynch, which is acting as adviser to the borrower, said on Friday that the whole deal was committed on these terms, although the full list of lead managers is not being disclosed till later this week.

The Eurocredit market will also shortly have a chance to savour another Australasian risk in the form of the New Zealand Refinery Co which is raising \$750m through a group of banks led by Lloyds, Morgan Guaranty, National Bank of New Zealand and Bank of New Zealand.

This credit follows hard on the heels of the \$1.7bn financing for the New Zealand Synthetic Fuels Corporation and is expected to be raised on terms similar to the \$500m credit arranged by the same borrower in 1980.

New Zealand Refinery then paid a margin of 1 per cent for the first three years, rising to 1 per cent for the next five and 1 per cent for the final four. Both that credit and the new one are to finance the country's only refinery at Marsden Point on the North Island.

But while the market is enjoying doing business with these customers, news has come in of yet another rescheduling, Malawi, with debts of around \$600m and a 1981 current account balance of payments deficit of \$110m, has asked its

bankers for an agreement to defer repayment of debt.

Little is known at the moment about the details of its request, but the country is also understood to be negotiating facilities from the International Monetary Fund and the World Bank.

In itself Malawi's debt problem is a relatively small one, but its disclosure only serves to add a little more to the gloomy atmosphere surrounding sovereign lending these days, even if a hint of light may have opened up in a much bigger debt problem, that of Poland.

As already reported, Western banks are promising to consider recycling interest payments back into Poland in the form of short-term trade finance that is needed to boost its export industry.

Poland would have to agree to meet all its \$900m interest payments to Western banks this year and not all the payments would be recycled in the form of trade credits. Such a solution may prove hard to sell to all the 500 banks owed money by Poland but it could still offer a way out of the impasse caused by Poland's inability to meet all the interest payments out of its own resources.

Mexico, meanwhile, has not yet launched another large borrowing as a follow up to its recent jumbo credit, but seems to prefer for the time being to concentrate on discreet smaller loans.

One such operation reported in the market last week involved efforts by a UK bank to arrange a \$150m, three-year credit for Finasa, the sugar industry finance board, at a margin of 1½ points over Eurodollar rates or 1 per cent over U.S. prime. Banks willing to take \$20m were offered a very generous fee of 2 per cent.

Despite the problems of the Canadian oil and gas industry, one company from this sector is braving the Eurocredit market. Occol Industries is raising \$75m through an eight-year credit with an average life of 6½ years and a margin of 1 per centage point over Libor. The operation is being led by Orion Royal Bank.

Peter Montagnon

INTERNATIONAL BONDS

General rally a possibility after decline in interest levels

THERE IS nothing like a bank failure to concentrate the minds of Eurobond dealers, economists, central bank authorities, and anyone else with an interest in the volatile world of interest rates.

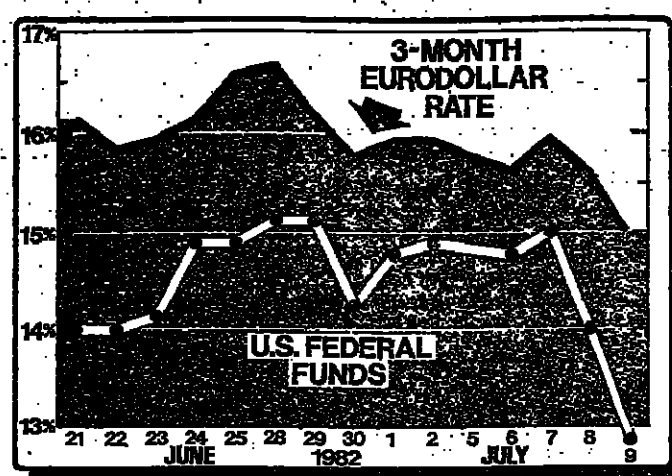
For months now the lunch-table talk of Eurobonders has been grim, even macabre. If there would only be a major U.S. corporate or bank failure, they have reasoned, the immediate shock impact would lead authorities to inject liquidity into the market which would finally result in falling interest rates.

The past seven days have seen a small bank failure in Oklahoma—Penn Square—but the ripples have led to exaggerated fears, emotional selling of U.S. and Canadian bank Eurobonds, and above all, the hint of what many Eurobonders perceive as a fear-induced decline in dollar interest rates.

By the end of last week—after a major Eurobond sell-off of U.S. and Canadian bank bonds, floating rate notes and certificates of deposit—there were indications that the market was gearing up for a rally.

Prices of Eurodollar bonds rose by a point on Friday, the six-month Eurodollar deposit rate had fallen ½ per cent on the week to 15½ per cent, and new issue managers began speaking again about a window for borrowers.

Several Eurobonders reckoned the bank paper sell-off had been overdone and indeed, there were signs of limited buying late on Friday. But Thursday



had seen the temporary suspension of trading in Continental Illinois bonds and Friday saw the same thing happen to Canadian Imperial Bank of Commerce (CIBC) paper.

Major Eurobond institutional investors—those whose portfolios are in the multi-billion dollar bracket—confirmed that they had engaged in distress selling of floating rate notes and CDs. The blocks sold had been of \$5m, \$10m and higher amounts in some cases, and these included top U.S. bank names with very high yields.

It was this kind of selling of bank paper, irrespective of yield, which underscored the seriousness of Europe's concerns. Was the sell-off of bank paper overdone? One investor complained on Friday it was "very hard to find a market." Another fund manager commented: "I don't personally believe these banks will have their doors closed, but that doesn't prevent the market from working."

The most tangible effect of the banking worries was that

interest rates declined on Friday. The news of a \$3.7bn drop in the U.S. M1 money supply is another constructive development.

The Euro D-mark bond sector saw on Friday an encouraging upturn of 1 point. The New Zealand 9½ per cent paper is doing very well, while South Africa's Postal Service 10½ per cent deal traded at yields of 11 per cent. This is viewed as a reasonable level for the less-than-popular South African paper, while seasoned Argentine DM bonds are yielding around 15 per cent.

The World Bank will be watching the D-mark sector closely and may come to market this week. The coupon range appears to be 9½ to 9¾ per cent and the World Bank will obviously be hoping for an improved market and the lowest possible coupon.

Agip, the Italian energy group, has postponed its DM 100m issue until after the summer. Enhart, the U.S. industrial group, meanwhile, has been forced to increase its DM coupon to 9½ per cent after a poor reception.

In Switzerland, the slightly weaker U.S. dollar helped the bond market to improve on Friday. One cloud on the Swiss horizon is a rising inflation rate, but the six-month Euro-Swiss deposit rate is a modest 5 13/16 per cent.

It was learned over the weekend that the Japanese Ministry of Finance has authorised four Japanese banks to issue fixed interest Eurodollar bonds. New issue managers at several London-based banks were understood to be working over the weekend on a \$50m fixed interest bond.

Alan Friedman

WORLD BANK

Low cost for variable rate dollar funding

"WITH REAL U.S. interest rates as high as they are, this is a good time to be borrowing short-term dollars."

Thus Dr Joseph Wood, director of Financial Policy and Analysis at the World Bank, explains the reasoning behind the bank's decision to start borrowing at variable rates in the U.S. money market.

Within the next few months the bank is expected to embark on its first operation of this kind. In its current fiscal year to June 30, 1983, it will raise a maximum of \$1.5bn in variable rate debt, the bulk of which will come through the sale on a discount basis of one to six-months notes in the U.S.

In London last week to explain the new programme, Dr Wood maintained that the cost of this form of borrowing was considerably cheaper than medium-term borrowing in the floating rate note market or through syndicated bank credits.

He said the World Bank hoped to achieve a very fine margin over U.S. Treasury Bills with its programme, which could give the bank access to some of the cheapest dollars in the market.

On Friday six-month U.S. Treasury bills were trading at just over 12 per cent, while the six-month Eurodollar rate, on which floating rate notes and Eurocredits are based, was 15½.

The new borrowings will reduce the need for the bank to raise expensive medium- and long-term bonds in U.S. dollars as part of its \$9bn programme for the current fiscal year, but Dr Wood stressed that the bulk of its operations will still be at fixed rates of interest.

By offering a new type of instrument in the U.S., the bank hopes that it may broaden the range of investors buying its paper. The short-term U.S.

dollar market is very large and liquid, he said, which made it an obvious choice for this type of borrowing.

The West German authorities have indicated that they would not wish to see the bank borrowing at variable rates in D-Marks which has been one of its favourite currencies.

Markets in many other currencies are too thin to sustain the type of borrowing the bank wishes to arrange, which is another reason for choosing to concentrate its short-term borrowing on dollars.

The World Bank has decided to move into short-term variable rate borrowing basically because it fears the fixed rate markets may not grow enough to support its very heavy funding needs.

Already in the first part of the last fiscal year its liquidity dipped from the usual level of around \$10bn to below \$9bn as some borrowing had to be deferred because of the state of the markets. At the end of June the liquidity was back up to \$10.3bn, Dr Wood said.

Dr Wood acknowledged that the bank could make a profit on the short-term borrowing if it treated the funds raised as liquidity and invested them in higher-yielding short-term instruments.

In that case the benefits would be passed on to the bank's borrower country clients in the form of lower loan fees, although the bank is going to pass on the interest risk in short-term borrowing by altering its loan rate every six months from now on.

Dr Wood said that these alterations would be fairly small because the major portion of the bank's debt—it has some \$33bn outstanding—would still be at fixed rates of interest.

P.M.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %	Borrowers	Amount m	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS								SWISS FRANCS							
CSB	75	1989	7	16	100	S. G. Warburg	16.000	Natamex Ovs. Fin. I	75	1990	—	7½	99½	SBC	7.586
EBI	100	1992	8.33	15½	99½	UBS Sec.	15.650	Kansai Electric	100	1992	—	6½	100	UBS	6.750
Credit Foncier de France†	200	1989	7	—	100	CCF, Morgan Guaranty, Dai-ichi Kangyo	—	NTN Toyo Bearing**	50	1987	—	6½	100	SBC	—
Banque Worms†	75	1994	12	5½	100	CSF, Banque Worms	—	First Interstate Bk**	100	1987	—	6½	100	UBS	6.750
CRAT	250	1990	6	—	100	BA Asia	—	Kiyaba Ind.**	25	1987	—	7½	100	CS	7.375
D-MARKS								NYK Line	100	1992	—	—	—	CS	7.000
New Zealand†	100	1987	5	9½	100½	Commerzbank	9.121	ECUs							
Enhart, Ovs. Cap.†	100	1989	7	9½	99½	BHF	9.852	Credit Foncier de France	40	1989	7	13½	—	Banque Indosuez, Kredietbank Intl.	—
Postmaster Gen. S.A.**	75	1987	5	10½	100	Deutsche Bank	10.530								
CNT	100	1992	10	9½	—	West LB	—								

† Not yet priced. ‡ Final terms. ** Placement. † Floating rate note. § Minimum. ¶ Convertible. Note: Yields are calculated on AIBD basis.



BANCO TOTTA & AÇORES

BANCO TOTTA & AÇORES

Head Office: Rua Aurea, 88 — 1100 LISBON • PORTUGAL
Branches in London, New York and Cayman Islands

BALANCE SHEET AS AT 31ST DECEMBER 1981 (Thousands of Escudos)

Assets	Liabilities
Cash and deposits with central banks 15,794,810	Demand deposits 45,449,283
Collectibles 4,492,582	Time deposits 121,301,712
Interbank loans and deposits 18,813,959	Interbank loans and deposits 19,336,028
Gold and sundry currencies 506,032	Sundry creditors 1,393,091
Loan portfolio 141,209,348	Other liabilities 9,112,622
Less provisions for bad debts 3,022,592	Provisions for special risks 512,460
Portfolio of securities 11,008,499	Capital 2,250,000
Sundry debtors 1,277,764	Reserves 2,235,388
Trade investments 542,832	Profit for the year 156,427
Buildings 1,545,494	
Less depreciation 88,940	
Equipment 773,769	
Less depreciation 441,802	
Other fixed assets 1,880,861	
Less depreciation 634,970	
Other assets 14,464,375	
Total 289,717,641	Total 289,717,641

CONTRA — ACCOUNTS

Safe custody items 40,546,663
Collections for customers 8,938,189
Collateral held as security 31,782,544
Guarantees and avails given 24,212,667
Letters of credit opened 2,324,465
Acceptances issued 731,382
Fledged collateral 239,067
Forward purchases 22,345
Forward sales 16,676
Other contra and memorandum accounts 7,720,778

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1981

Interest payable 22,223,442	Interest receivable 23,914,093
Personal expenses 2,865,533	Commissions receivable 883,599
General expenses 773,939	Other banking profits 1,156,390
Other banking expenses 192,049	Income from securities 1,345,499
Sundry taxation 59,133	Other incomes 425,647
Depreciation 175,775	
Provisions 1,282,575	
Profits for appropriation 142,384	
Total 27,725,228	Total 27,725,228

APPROPRIATION ACCOUNT

Losses relating to previous years 494,281	Profits for appropriation 142,384
Extraordinary losses 3,703	Profits relating to previous years 82,647
Profit for the year 156,427	Extraordinary gains 8,784
	Provisions no longer required 419,996
	Total 654,411

* This figure includes 467,000 thousand Escudos relating to social security payments (B.T. & A. is the only Portuguese Credit Institution integrated into the National Social Security Scheme).

CHIEF ACCOUNTANT AND CONTROLLER

Francisco de Costa Lopes

CHAIRMAN

Álvaro João Pinto Correia

The Annual Report, the Balance Sheet and the Statements of Accounts have been approved by The Rt. Hon. Minister of State and of Finance and Planning as at 31st May 1982.

EXXON CORPORATION

\$515,486,000 debt restructuring

The undersigned
assisted Exxon Corporation
in this transaction

Morgan Guaranty Trust Company of New York

June 1982

17.

HONG KONG

HONG KONG

3	2.0	Seg
3.15	3.75	SA

3	2.0	Seg
3.15	3.75	SA

Charity hopes to save wood

THE Woodland Trust, a registered charity, is trying to raise nearly £60,000 to safeguard 110 acres of Wye Valley woodland.

Although virtually the whole of the area from Chepstow to Hereford is designated as an area of outstanding natural beauty, large stretches of broadleaved woodland have been converted to conifers including part of Bigswell Wood. The Trust now hopes to save the rest of this wood by buying it.

The Wye Valley is renowned for its wooded landscape, its links with the history of the Welsh border country and as a tourist attraction. Offa's Dyke, the ancient earthwork that marks the Welsh border, runs through Bigswell Wood

NOTES

Prices are in pence unless otherwise indicated and those designated \$ with no prefix refer to U.S. dollars. Yields % shown in last column are for the buying expense. In Offered prices include all expenses. In Today's prices, a Yield based on offer price of £1 million is Today's opening price. Is Distribution free of U.K. taxes. a Periodic premium lottery plan. b Sample premium plan. c Offered price includes all expenses except agent's commission. d Offered price includes all expenses if bought through market. e Subsidized. f Gateway grant. g Subsidized. a Yield before Jersey law. 7. Ex-substitution.

INSURANCE & OVERSEAS MANAGED FUNDS

[illegible]

Bryant Properties
FOR SALE BY ESTATE AGENT
121-700-5411

BRITISH FUNDS

“Shorts” (Lives up to Five Years)

Index	Stock	Price	Lot	Yld	Vol
2244	2244 Treasury 1982	99.9	12.5	12.43	
2245	2245 Treasury 1983	99.9	12.5	12.43	
2246	2246 Treasury 1984	99.9	12.5	12.43	
2247	2247 Treasury 1985	99.9	12.5	12.43	
2248	2248 Treasury 1986	99.9	12.5	12.43	
2249	2249 Treasury 1987	99.9	12.5	12.43	
2250	2250 Treasury 1988	99.9	12.5	12.43	
2251	2251 Treasury 1989	99.9	12.5	12.43	
2252	2252 Treasury 1990	99.9	12.5	12.43	
2253	2253 Treasury 1991	99.9	12.5	12.43	
2254	2254 Treasury 1992	99.9	12.5	12.43	
2255	2255 Treasury 1993	99.9	12.5	12.43	
2256	2256 Treasury 1994	99.9	12.5	12.43	
2257	2257 Treasury 1995	99.9	12.5	12.43	
2258	2258 Treasury 1996	99.9	12.5	12.43	
2259	2259 Treasury 1997	99.9	12.5	12.43	
2260	2260 Treasury 1998	99.9	12.5	12.43	
2261	2261 Treasury 1999	99.9	12.5	12.43	
2262	2262 Treasury 2000	99.9	12.5	12.43	
2263	2263 Treasury 2001	99.9	12.5	12.43	
2264	2264 Treasury 2002	99.9	12.5	12.43	
2265	2265 Treasury 2003	99.9	12.5	12.43	
2266	2266 Treasury 2004	99.9	12.5	12.43	
2267	2267 Treasury 2005	99.9	12.5	12.43	
2268	2268 Treasury 2006	99.9	12.5	12.43	
2269	2269 Treasury 2007	99.9	12.5	12.43	
2270	2270 Treasury 2008	99.9	12.5	12.43	
2271	2271 Treasury 2009	99.9	12.5	12.43	
2272	2272 Treasury 2010	99.9	12.5	12.43	
2273	2273 Treasury 2011	99.9	12.5	12.43	
2274	2274 Treasury 2012	99.9	12.5	12.43	
2275	2275 Treasury 2013	99.9	12.5	12.43	
2276	2276 Treasury 2014	99.9	12.5	12.43	
2277	2277 Treasury 2015	99.9	12.5	12.43	
2278	2278 Treasury 2016	99.9	12.5	12.43	
2279	2279 Treasury 2017	99.9	12.5	12.43	
2280	2280 Treasury 2018	99.9	12.5	12.43	
2281	2281 Treasury 2019	99.9	12.5	12.43	
2282	2282 Treasury 2020	99.9	12.5	12.43	
2283	2283 Treasury 2021	99.9	12.5	12.43	
2284	2284 Treasury 2022	99.9	12.5	12.43	
2285	2285 Treasury 2023	99.9	12.5	12.43	
2286	2286 Treasury 2024	99.9	12.5	12.43	
2287	2287 Treasury 2025	99.9	12.5	12.43	
2288	2288 Treasury 2026	99.9	12.5	12.43	
2289	2289 Treasury 2027	99.9	12.5	12.43	
2290	2290 Treasury 2028	99.9	12.5	12.43	
2291	2291 Treasury 2029	99.9	12.5	12.43	
2292	2292 Treasury 2030	99.9	12.5	12.43	
2293	2293 Treasury 2031	99.9	12.5	12.43	
2294	2294 Treasury 2032	99.9	12.5	12.43	
2295	2295 Treasury 2033	99.9	12.5	12.43	
2296	2296 Treasury 2034	99.9	12.5	12.43	
2297	2297 Treasury 2035	99.9	12.5	12.43	
2298	2298 Treasury 2036	99.9	12.5	12.43	
2299	2299 Treasury 2037	99.9	12.5	12.43	
2300	2300 Treasury 2038	99.9	12.5	12.43	

Five to Fifteen Years

Index	Stock	Price	Lot	Yld	Vol
2291	2291 Treasury 1982	99.9	12.5	12.43	
2292	2292 Treasury 1983	99.9	12.5	12.43	
2293	2293 Treasury 1984	99.9	12.5	12.43	
2294	2294 Treasury 1985	99.9	12.5	12.43	
2295	2295 Treasury 1986	99.9	12.5	12.43	
2296	2296 Treasury 1987	99.9	12.5	12.43	
2297	2297 Treasury 1988	99.9	12.5	12.43	
2298	2298 Treasury 1989	99.9	12.5	12.43	
2299	2299 Treasury 1990	99.9	12.5	12.43	
2300	2300 Treasury 1991	99.9	12.5	12.43	
2301	2301 Treasury 1992	99.9	12.5	12.43	
2302	2302 Treasury 1993	99.9	12.5	12.43	
2303	2303 Treasury 1994	99.9	12.5	12.43	
2304	2304 Treasury 1995	99.9	12.5	12.43	
2305	2305 Treasury 1996	99.9	12.5	12.43	
2306	2306 Treasury 1997	99.9	12.5	12.43	
2307	2307 Treasury 1998	99.9	12.5	12.43	
2308	2308 Treasury 1999	99.9	12.5	12.43	
2309	2309 Treasury 2000	99.9	12.5	12.43	
2310	2310 Treasury 2001	99.9	12.5	12.43	
2311	2311 Treasury 2002	99.9	12.5	12.43	
2312	2312 Treasury 2003	99.9	12.5	12.43	
2313	2313 Treasury 2004	99.9	12.5	12.43	
2314	2314 Treasury 2005	99.9	12.5	12.43	
2315	2315 Treasury 2006	99.9	12.5	12.43	
2316	2316 Treasury 2007	99.9	12.5	12.43	
2317	2317 Treasury 2008	99.9	12.5	12.43	
2318	2318 Treasury 2009	99.9	12.5	12.43	
2319	2319 Treasury 2010	99.9	12.5	12.43	
2320	2320 Treasury 2011	99.9	12.5	12.43	
2321	2321 Treasury 2012	99.9	12.5	12.43	
2322	2322 Treasury 2013	99.9	12.5	12.43	
2323	2323 Treasury 2014	99.9	12.5	12.43	
2324	2324 Treasury 2015	99.9	12.5	12.43	
2325	2325 Treasury 2016	99.9	12.5	12.43	
2326	2326 Treasury 2017	99.9	12.5	12.43	
2327	2327 Treasury 2018	99.9	12.5	12.43	
2328	2328 Treasury 2019	99.9	12.5	12.43	
2329	2329 Treasury 2020	99.9	12.5	12.43	
2330	2330 Treasury 2021	99.9	12.5	12.43	
2331	2331 Treasury 2022	99.9	12.5	12.43	
2332	2332 Treasury 2023	99.9	12.5	12.43	
2333	2333 Treasury 2024	99.9	12.5	12.43	
2334	2334 Treasury 2025	99.9	12.5	12.43	
2335	2335 Treasury 2026	99.9	12.5	12.43	
2336	2336 Treasury 2027	99.9	12.5	12.43	
2337	2337 Treasury 2028	99.9	12.5	12.43	
2338	2338 Treasury 2029	99.9	12.5	12.43	
2339	2339 Treasury 2030	99.9	12.5	12.43	
2340	2340 Treasury 2031	99.9	12.5	12.43	
2341	2341 Treasury 2032	99.9	12.5	12.43	
2342	2342 Treasury 2033	99.9	12.5	12.43	
2343	2343 Treasury 2034	99.9	12.5	12.43	
2344	2344 Treasury 2035	99.9	12.5	12.43	
2345	2345 Treasury 2036	99.9	12.5	12.43	
2346	2346 Treasury 2037	99.9	12.5	12.43	
2347	2347 Treasury 2038	99.9	12.5	12.43	
2348	2348 Treasury 2039	99.9	12.5	12.43	
2349	2349 Treasury 2040	99.9	12.5	12.43	
2350	2350 Treasury 2041	99.9	12.5	12.43	

Over Fifteen Years

Index	Stock	Price	Lot	Yld	Vol
2351	2351 Treasury 1982	99.9	12.5	12.43	
2352	2352 Treasury 1983	99.9	12.5	12.43	
2353	2353 Treasury 1984	99.9	12.5	12.43	
2354	2354 Treasury 1985	99.9	12.5	12.43	
2355	2355 Treasury 1986	99.9	12.5	12.43	
2356	2356 Treasury 1987	99.9	12.5	12.43	
2357	2357 Treasury 1988	99.9	12.5	12.43	
2358	2358 Treasury 1989	99.9	12.5	12.43	
2359	2359 Treasury 1990	99.9	12.5	12.43	
2360	2360 Treasury 1991	99.9	12.5	12.43	
2361	2361 Treasury 1992	99.9	12.5	12.43	
2362	2362 Treasury 1993	99.9	12.5	12.43	
2363	2363 Treasury 1994	99.9	12.5	12.43	
2364	2364 Treasury 1995	99.9	12.5	12.43	
2365	2365 Treasury 1996	99.9	12.5	12.43	
2366	2366 Treasury 1997	99.9	12.5	12.43	
2367	2367 Treasury 1998	99.9	12.5	12.43	
2368	2368 Treasury 1999	99.9	12.5	12.43	
2369	2369 Treasury 2000	99.9	12.5	12.43	
2370	2370 Treasury 2001	99.9	12.5	12.43	
2371	2371 Treasury 2002	99.9	12.5	12.43	
2372	2372 Treasury 2003	99.9	12.5	12.43	
2373	2373 Treasury 2004	99.9	12.5	12.43	
2374	2374 Treasury 2005	99.9	12.5	12.43	
2375	2375 Treasury 2006	99.9	12.5	12.43	
2376	2376 Treasury 2007	99.9	12.5	12.43	
2377	2377 Treasury 2008	99.9	12.5	12.43	
2378	2378 Treasury 2009	99.9	12.5	12.43	
2379	2379 Treasury 2010	99.9	12.5	12.43	
2380	2380 Treasury 2011	99.9	12.5	12.43	
2381	2381 Treasury 2012	99.9	12.5	12.43	
2382	2382 Treasury 2013	99.9	12.5	12.43	
2383	2383 Treasury 2014	99.9	12.5	12.43	
2384	2384 Treasury 2015	99.9	12.5	12.43	
2385	2385 Treasury 2016	99.9	12.5	12.43	
2386	2386 Treasury 2017	99.9	12.5	12.43	
2387	2387 Treasury 2018	99.9	12.5	12.43	
2388	2388 Treasury 2019	99.9	12.5	12.43	
2389	2389 Treasury 2020	99.9	12.5	12.43	
2390	2390 Treasury 2021	99.9	12.5	12.43	
2391	2391 Treasury 2022	99.9	12.5	12.43	
2392	2392 Treasury 2023	99.9	12.5	12.43	
2393	2393 Treasury 2024	99.9	12.5	12.43	
2394	2394 Treasury 2025	99.9	12.5	12.43	
2395	2395 Treasury 2026	99.9	12.5	12.43	
2396	2396 Treasury 2027	99.9	12.5	12.43	
2397	2397 Treasury 2028	99.9	12.5	12.43	
2398	2398 Treasury 2029	99.9	12.5	12.43	
2399	2399 Treasury 2030	99.9	12.5	12.43	
2400	2400 Treasury 2031	99.9	12.5	12.43	

Undated

1400	Console Acn	314%	25.1	12.46	-
101	War Loan 31c	26%	8.9	12.29	-
101	Cons. Supt. 61 Alt.	33%	25.2	10.68	-
501	Treasury 2pc 66 Alt.	23%	13	13.09	-
LA 10	Treasury 2pc	20%	14	12.38	-
1001	Treasury 2pc	20%	14	12.79	-

Index-Linked & Variable Rate					
24 May	Treasury Variable '83	100%	18.4	12.71	12.5
24 May	Do 2pc 1. '88	98%	2.2	2.36	2.8
24 May	Do 2pc 1. '98	99%	8.7	2.30	2.8
19 Jul	Do 2pc 1. '08	93-94	14.6	2.38	2.8
19 Jul	Do 2pc 1. '11	93-94	2.6	2.8	2.8

